







## TIMBER MESA

FIRE & MEDICAL DISTRICT







# TIMBER MESA FIRE & MEDICAL DISTRICT







# TIMBER MESA FIRE and MEDICAL DISTRICT www.timberMesaFire.org

# Timber Mesa Fire and Medical District



## Annual Comprehensive Financial Report Fiscal Year Ended June 30, 2021

Prepared by:

The James Vincent Group

#### YEAR ENDED JUNE 30, 2021

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### **INTRODUCTORY SECTION**



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Friday, February 25, 2022

To the Honorable Board and Citizens of Timber Mesa Fire and Medical District:

The following is the Annual Comprehensive Financial Report (ACFR) of Timber Mesa Fire and Medical District (TMFMD) for the fiscal year ending June 30, 2021. The Government Finance Officers Association (GFOA) established the Certificate of Achievement for Excellence in Financial Reporting Program (ACFR Program) to encourage and assist state and local governments to go beyond the minimum requirements of generally accepted accounting principles to prepare annual comprehensive financial reports that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal. These goals are perfectly aligned with the goals of Timber Mesa Fire and Medical District.

Arizona Revised Statutes Article 9, §48-251 requires that all special districts with annual budgets in excess of \$1,000,000 publish within 240 days of the close of their fiscal year a complete set of financial statements presented in conformance with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This report is published to fulfill that requirement for the fiscal year ended June 30, 2021.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of material misstatements. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

BeachFleischman PC, a certified public accounting firm, have issued an unmodified ("clean") opinion on the Timber Mesa Fire and Medical District financial statements for the year ended June 30, 2021.

The independent auditor's report is located at the front of the financial section of this report. Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.



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#### **District Profile**

In 2013 multiple fire districts throughout the White Mountain region began investigating the potential benefits, disadvantages, and feasibility of combining efforts and resources. Numerous different models were assessed including consolidation, shared services, and mergers. Ultimately it was determined that by combining the efforts and resources of the three districts, the newly formed entity could more effectively provide risk management, medical and fire suppression services to the communities in the White Mountains. The newly formed entity, Timber Mesa Fire and Medical District (TMFMD) is a special taxing district and was formed on September 19<sup>th</sup>, 2014.

Revised Statutes (ARS) Title 48, Chapter 5. The District is a community service organization funded through limited assessed value property taxes. It is governed by a five-member Board elected by the public, comprised of a Board Chair and four members, including a Board Clerk. All board members are elected at large and serve staggered four-year terms. The Board hires and has authority over a Fire Chief who is charged with managing day-to-day operations of the District.

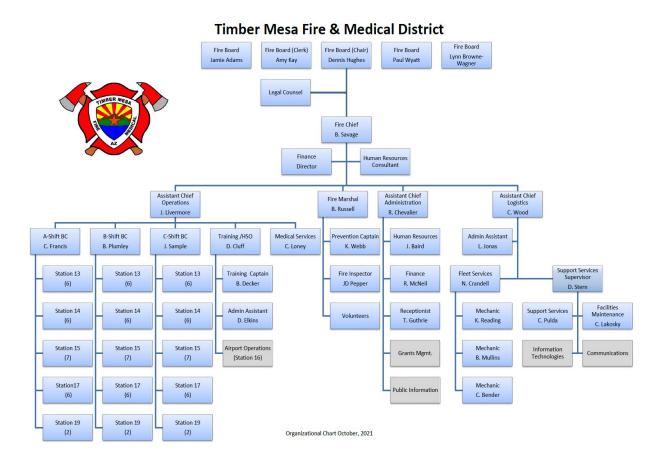
One of the three Assistant Chiefs, the position of Assistance Chief of Operations will report directly to the Fire Chief with direct supervision of the three shift Battalion Chiefs, a Training Division Chief, and the Medical Services Division Chief along with indirect supervision of all operations personnel. The position of Assistant Chief of Logistics, also reports directly to the Fire Chief and is responsible for all logistical needs including facilities, fleet maintenance, communications, supply, etc. The third position of Assistant Chief, the Assistant Chief of Administration, reports directly to the Fire Chief and is responsible for the administrative functions including human resources, public information, grants management, payroll, and works with the Finance Director on accounts payable and accounts receivable.

TMFMD provides all hazards response to the District and its citizens. These professional full-time fire and medical services include state of the art Advanced Life Support (ALS) and transportation services.

The Board is required to adopt an annual budget which serves as the foundation for financial planning and control. The budget is prepared by fund, function, and object and is approved at the fund level. A current organization chart follows:



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Current Intergovernmental agreements, state requirements and national standards suggest a staffing level of 4 firefighters for engine companies and 2 firefighters for rescues providing medical transport. This level is maintained to provide safe and effective fire suppression activities and life safety for our customers and members. TMFMD strives to maintain this level and provides Advanced Life Support medical treatment with every staffed unit. Emergency medical service is the most utilized service provided to our customers. Current staffing consists of 19 administrative and support members, 3 fire prevention and 84 fulltime fire suppression personnel. TMFMD maintains cooperative agreements with area partners to provide a higher level of service for the community and has developed alternative revenue sources including ambulance transportation, wildland fire response and a robust fleet services division that have reduced the burden on the primary revenue source and helped provide this higher level of service.

The District will respond to any emergency situation that threatens life, safety or property. The Fire District will dispatch the closest available unit(s) with appropriate capabilities to control the



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emergency or provide the service. Timely response and effective management of medical, rescue and fire control situations represent the most immediate priorities of the Fire District. We also respond to various non-emergency situations that are not routinely handled by other agencies or providers. These non-emergency responses would include things such as wellness checks, home safety surveys, in-home healthcare, pest removals, and other situations to assist our customers. Our community risk reduction strategies are based on the premise that we can proactively attempt to safely and effectively address our customer's needs and meet the basic goals of our mission before someone must access the 911 system.

In the Fiscal Year ending on June 30, 2019, the District was awarded an expanded Certificate of Necessity (CON). This new CON area includes the communities of Lakeside, Show Low and Linden but also extends to the communities of Pinedale/Clay Springs, White Mountain Lake, and portions of Vernon. The addition of these new areas brings opportunities to dramatically improve services to the community but also brings challenges in terms of staffing and the assumption of nearly 1300 additional medical transports (estimated) to be performed by the Fire District.

Finally, in October of 2018, the Fire District absorbed (through the legal process of Fire District Consolidation A.R.S. 48-822) the White Mountain Lake Fire District. This former fire district had one station with two personnel assigned for response 12 hours per day. Timber Mesa has been able to improve staffing and response out of that facility by adding a Captain and a firefighter (one of whom is a paramedic), 24 hours per day, 365 days per year assigned to a rescue or ambulance.

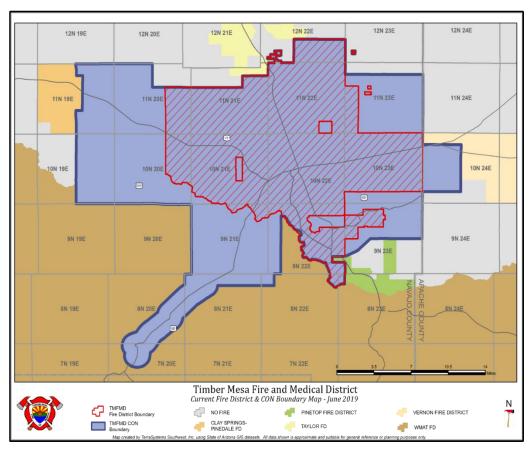
#### About the Area

TMFMD serves residents and visitors of the communities of Show Low, Lakeside, Linden and White Mountain Lake who can enjoy the mild four seasons. At an elevation of 6400' the area has an average high temperature of 67 and an average low temp of 39, with average annual rain fall of 16 inches and average snowfall of 22 inches. The area has more than 50 alpine lakes and 800 miles of cold, crystal clear rivers and springs.

Covering 216 square miles with an ambulance transport service area of nearly 440 square miles, the District has grown to serve an estimated 34,500 full time residents and a seasonal population estimated at 55,000. Operating out of five fully staffed fire stations, one administration office, one training facility, and one unstaffed station, the District provides fire protection and emergency medical services, inter facility ambulance transport, hazardous materials response, technical rescue, public education and fire prevention. Deploying daily staffing of 28 Fire/EMS personnel, TMFMD responds to approximately 7000 calls per year.



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A snapshot of TMFMD demographics and service levels includes:

District Size	216 square miles
Ambulance Transport Service Area	Estimated 440 square miles
Full-time Resident Population	34,500
Part-time, Seasonal Population	55,000
Stations	7 (5 with full-time staffing)
Fire and Rescue Service Staffing (Full-Time)	84
Administrative and Support	7 (Including Chief Officers)
Training Division Staffing	3
Logistics Section Staffing	5
Community Risk Management	3
Fleet Staffing	4

#### **Budget Overview**

The District budgets in accordance with the requirements of state law. The general fund is budgeted on the modified accrual basis of accounting.



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The Board of Directors adopts the general fund budget prior to July 1st, the beginning of the fiscal year of the District. Throughout the budget process the Board reviews the budgeted expenses at the fund, function and object level. This is done to allow the Board, and participating community members, to gain a more detailed understanding of the budget and to be in compliance with Arizona Revised Statute 48-805.02(A) which requires a detailed estimate of expenditures. Although the Board reviews the budget at the fund, function and object level, the budget is approved at the fund level and sets the level by which actual expenditures should not exceed budgeted expenditures. As outlined in the TMFMD bylaws, the legal level of budgetary control is at the fund level. The Board only approves a general fund budget and is not required to adopt a formal budget for the Capital fund. However, transfers between funds require Board authorization.

Budgeted expenditures lapse at year-end and may not be carried over to subsequent years.

#### Local Economy and Outlook

Covid-19 has created many challenges for communities throughout the nation. In a unique situation the local area realized an approximate 20% growth in sales tax receipts. In addition, the area has seen a significant jump in both residential and commercial construction in recent years, as well as rises in median home process and median household incomes. Real estate within the region has stayed strong through Covid-19, partly due to the historic low interest rates, and that is a strong metric for the District as a significant amount of revenue is based on the assessed value of property.

The area is known for its tourism and recreation, and they are therefore major contributors to the local economy. The uncertainty around Covid-19 and its effect on the local tourism economy will take time to understand its full impact on job growth, rising personal income, unemployment rate, the overall local economic activity.

The District's population is expected to continue to grow in the next 20 years and District management and staff are working proactively and cooperatively with other governments, surrounding fire districts, and regional planning groups to ensure continued ability to serve this future population while providing financial long-term sustainability.

#### Long-term financial planning and major initiatives

The District has been working on a comprehensive five-year capital improvement plan. The capital improvement plan will sustain and enhance emergency response infrastructure by maintaining and replacing aging facilities and capital assets. This capital improvement plan will forecast the life expectancy and replacement and or maintenance costs for each of the District's long-term assets, as well as define the funding levels needed over each of the five years.



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Using focused and detailed financial management, TMFMD has increased both its unrestricted fund balance and ability to fund capital needs. Given both GFOA recommendations on maintaining of regular fund operating revenues, and the volatility associated with TMFMD revenues and expenses, this increased fund balance is an important piece in providing long term financial sustainability for the organization and its ability to provide the highest level of service to the community it serves.

#### **Relevant Financial Policies**

TMFMD has adopted a comprehensive set of financial policies. The policies are constantly evaluated for their effectiveness and how they keep the Governing Board and staff focused on increased internal controls, reporting and long-term sustainability. The policies implemented have been effective in protecting the District and its focus on maintaining service levels while also providing long term sustainability and success.

#### Awards and Acknowledgements

Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Timber Mesa Fire and Medical District for its annual comprehensive financial report for the fiscal year ended June 30, 2020. This was the fourth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish easily readable and efficiently organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine its eligibility for another certificate.

We would like to express our sincere gratitude to the personnel of the finance department who assisted and contributed to the preparation of this report. Appreciation is also extended to the District Board, the managers, employees and citizens of the District whose continued support is vital to the financial health of Timber Mesa Fire and Medical District.

Respectfully submitted,

Bryan P Savage Fire Chief The James Vincent Group Finance Director

The Jana Vinent Horp



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#### Timber Mesa Fire and Medical District

List of Elected and Appointed Officials June, 30 2021

#### **Elected Board Members**

	Term Expires
Board Chair Dennis Hughes	December 31 2022
Board Clerk Amy Kay	December 31 2024
Board Member Jamie Adams	December 31 2024
Board Member Paul Wyatt	December 31 2024
Board Member Lynn Browne-Wagner	December 31 2022

Regular meetings of the Fire District's Governing Board are held on the 4<sup>th</sup> Monday of each month at the administrative offices (address listed below). The Fire District's posting locations are at each of its four staffed fire stations and on the District's website:

Station 13 – 2922 W. White Mountain Blvd. Lakeside, Arizona 85929

Station 14 – 4092 Buckskin Ln. Show Low, Arizona 85901

Station 15 – 60 N. 6th St. Show Low, Arizona 85901

Station 17 – 6884 Arizona Hwy 260 Show Low, 85901

Station 19 – 1780 Silverlake Blvd., White Mountain Lake, 85912

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#### **Administrative Offices**

3561 E. Deuce of Clubs, Show Low, AZ 85901

Fire Chief/Administrator

Chief Bryan Savage

**Finance Director** 

The James Vincent Group

**Legal Counsel** 

Bole, Pecharich, Cline, Whittington & Stallings, P.L.LC



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Timber Mesa Fire and Medical District Arizona

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

June 30, 2020

Christopher P. Morrill

Executive Director/CEO



### **FINANCIAL SECTION**



#### **Independent Auditors' Report**

Governing Board and Management Timber Mesa Fire and Medical District Show Low, Arizona

We have audited the accompanying financial statements of the governmental activities and each major fund of Timber Mesa Fire and Medical District as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Timber Mesa Fire and Medical District as of June 30, 2021, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and the pension plan and other postemployment benefit plan (OPEB) information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Timber Mesa Fire and Medical District's basic financial statements. The introductory section and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 25, 2022, on our consideration of Timber Mesa Fire and Medical District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Timber Mesa Fire and Medical District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Timber Mesa Fire and Medical District's internal control over financial reporting and compliance.

Beach Flieschman PLL C

Tucson, Arizona February 25, 2022

# Management's Discussion and Analysis (MD&A) (Required Supplementary Information)

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FISCAL YEAR ENDED JUNE 30, 2021

#### INTRODUCTION

The management of Timber Mesa Fire and Medical District (the District) presents these financial statements with a narrative overview and analysis of financial activities for the twelve months ended June 30, 2021. We encourage readers to consider the information presented here in conjunction with the accompanying basic financial statements and the accompanying notes to those statements in their understanding of the District's financial position.

#### FINANCIAL HIGHLIGHTS FOR THE YEAR

- In the government-wide financial statements, the total assets and deferred outflows of the Timber Mesa Fire and Medical District were \$16,682,431 at the close of the fiscal year. The total assets and deferred outflows exceeded liabilities and deferred inflows by \$2,469,982. Of this amount \$(1,749,725) represents the balance of the unrestricted net position.
- The District realized an increase in its net position of \$364,984 equal to the excess of revenues over expenses. Increases in revenue related to ambulance, wildland and grants were the predominate reason for this increase in net position. In 2021, the District was successful in acquiring the Certificate of Necessity from the other ambulance provider in the area, thereby expanding its current ambulance transport area and becoming the sole ambulance provider in the area. In addition, the District was awarded several grants including an Assistance to Firefighters Grant (AFG) to support the purchase of a new ambulance and a Staffing for Adequate Fire and Emergency Response grant (SAFER) that allowed the District to increase staffing by 9 additional firefighters.
- Cash and investments increased by \$688,061. The increase in cash and investments was directly related to increase in revenue attributed to ambulance, wildland and grants.
- As of the end of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$2,633,196, an increase of \$1,011,467 in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balances for the general fund was \$2,557,931. The change in fund balance for the general fund was an increase of \$1,011,214 for the fiscal year. The District Board and Administration are working diligently to enhance the financial position of the organization while still providing a high level of service to the community it serves.
- The total long-term liabilities of the District increased by a net amount of \$368,265. Increases in the District's actuarially determined net pension/OPEB liability of \$826,942 contributed to this increase. There was no new debt issued in the current year.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the basic financial statements of the District. These basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### **Government-Wide Financial Statements**

The Government-wide financial statements present the financial picture of the District from the economic measurement resources focus using the accrual basis of accounting. These statements include all assets of the District (including capital assets) as well as all liabilities (including long-term debt). They are intended to provide a broad overview in a manner similar to a private sector business. Additionally, certain eliminations have occurred as prescribed by Statement No. 34 in regards to interfund activity, payables and receivables.

Statement of Net Position - The *Statement of Net Position* (page 25) presents information of all District's assets plus deferred outflows of resources, less liabilities, less deferred inflows of resources, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

Statement of Activities - The *Statement of Activities* (page 26) presents information showing how the net position of the District changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

#### **Fund Financial Statements**

The Fund Financial Statements provide detailed information about the most significant funds not the District as a whole. Some funds are required to be established by State law and by bond covenants. However, management establishes other funds to help it control and manage resources for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money. All the funds of the District are considered governmental funds.

Governmental Funds. Governmental Funds are used to account for essentially the same functions reported as governmental activities in the Government—wide financial statements. All of the basic services of the District are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations and basic services provided to residents. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance programs of the District. Because the focus of governmental funds is narrower than that of the Government—wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the Government—wide financial statements. By doing so, readers may better understand the long-term impact of the near-term financing decisions of the District. The reconciliation of differences between the governmental fund financial statements and the government-wide financial statements is explained in a section following each governmental fund financial statement.

The District maintains three individual government funds: the General Fund, the Capital Projects Fund, and the Debt Service Fund. Information is presented separately in the governmental fund balance sheet and governmental fund statement of revenues, expenditures, and changes in fund balances for each of these funds, all of which are considered to be major funds of the District; the concept and determination of major funds has been established by the Governmental Accounting Standards Board (GASB). There are no non-major governmental funds.

The District adopts an annual appropriated budget to levy taxes and provide for its general fund. A budgetary comparison statement has been provided for the fund to demonstrate compliance with the budget and is presented on page 60.

**Notes to the Financial Statements.** The Notes to the Financial Statements provide additional information that is essential to a full understanding of the data provided in the Government-wide and Governmental fund financial statements.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of the financial position of a government entity. In the case of the Timber Mesa Fire and Medical District, assets and deferred outflows exceeded liabilities and deferred inflows by \$2,469,982 at the close of the 2021 fiscal year.

By far, the largest portion of net position of the District, \$4,219,707, reflects the District's investment in capital assets (land, buildings and improvements, fire equipment and vehicles), less any related debt still outstanding that was issued to acquire those items. The District uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the District's investment in capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be liquidated to service these liabilities.

The remaining balance of unrestricted net position, \$(1,749,725), reflects its cash and current account receivable less any current liabilities (e.g. accounts payable, accrued payroll, and compensated absences) and long-term liabilities not associated with capital assets. The District uses the cash balances to pay current and ongoing financial obligations in order to provide services to residents.

At the end of fiscal year 2021, the District has a negative balance in unrestricted net position. In fiscal year 2015, the District adopted Governmental Accounting Standards Board Statement No. 68, Accounting and Financial Reporting for Pensions, which requires the District to report a net liability for pensions of \$7,547,422. In fiscal year 2018, the District adopted Governmental Accounting Standards Board Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, which requires the District to report a net liability for OPEB of \$4,476. The District pays for pensions and OPEB on a pay-as-you go basis with current financial resources each year. However, the net pension/OPEB liability required to be reported is an actuarially determined amount for resources that are required sometime in the future.

The following table reflects the condensed Statement of Net Position:

Timber Mesa Fire and Medical District Condensed Statement of Net Position As of June 30, 2021 and 2020

#### Governmental Activities

	 2021	2020	Increase (decrease)
Cash and investments	\$ 2,456,207	\$ 1,768,146	\$ 688,061
Other assets	1,039,020	921,377	117,643
Capital assets	 8,677,340	9,115,893	 (438,553)
Total assets	 12,172,567	 11,805,416	 367,151
Total deferred outflows	 4,509,864	 3,731,786	 778,078
Other liabilities	598,749	524,047	74,702
Noncurrent liabilities	 12,662,506	12,294,241	368,265
Total liabilities	 13,261,255	 12,818,288	 442,967
Total deferred inflows	 951,194	 613,916	 337,278
Net investment in capital assets	4,219,707	4,157,702	62,005
Unrestricted	 (1,749,725)	(2,052,704)	302,979
Total net position	\$ 2,469,982	\$ 2,104,998	\$ 364,984

**Statement of Activities** – The net position of the District from governmental activities increased \$364,984. Key elements of this increase are as follows:

- Net investment in capital assets increased by \$62,005 primarily due to the acquisition of new capital assets, including a new ambulance.
- Property taxes increased by \$690,919 as a result of an increase in assessed valuation.
- Charges for services revenue represented an increase of about \$1,187,638, which includes both ambulance revenue and wildland fire revenue.

- Expenses for the District increased about \$1,651,215 from the prior year, due mainly to increased staff in an effort to continue to improve response time and service to the district residents.
- Pension expense for the year ending June 30, 2021 was \$1,794,072, compared with \$1,302,711 in the year ending June 30, 2020.

The following table presents a comparative summary of the District's revenues and expenses for the current and preceding fiscal years.

#### Timber Mesa Fire and Medical District Condensed Statement of Activities For the Years Ended June 30, 2021 and 2020

#### **Governmental Activities**

	 2021	2020	Increase (decrease)
Program revenues:			
Charges for services	\$ 3,515,616	\$ 2,327,978	\$ 1,187,638
Capital grants and contributions	173,998	13,308	160,690
Operating grants and contributions	233,096	-	233,096
General revenues:			
Property taxes	9,441,031	8,750,112	690,919
Fire District Assistance Tax	476,441	473,018	3,423
Investment earnings	17,286	26,511	(9,225)
Miscellaneous	115,778	 103,029	 12,749
Total revenues	 13,973,246	 11,693,956	 2,279,290
Expenses:			
Public safety	13,478,708	11,810,992	1,667,716
Interest on long-term debt	 129,554	146,055	 (16,501)
Total expenses	 13,608,262	 11,957,047	 1,651,215
Change in net position	364,984	(263,091)	628,075
Beginning net position, restated	 2,104,998	2,368,089	 (263,091)
Ending net position	\$ 2,469,982	\$ 2,104,998	\$ 364,984

#### **DISTRICT FUNDS FINANCIAL ANALYSIS**

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds** - The focus of the District's *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balances may serve as a useful measure of the District's net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the District itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the District's Governing Board.

At June 30, 2021, the governmental funds of the District reported a combined fund balance of \$2,633,196.

**General Fund** - The general fund accounts for all of the financial resources of the District, which are not accounted for in any other fund. As of June 30, 2021, total fund balance was \$2,613,981, of which \$56,050 was nonspendable because of prepaid items and \$2,557,931 was unassigned for financial reporting purposes. Total General Fund balance increased by \$1,011,214 due to an increase of 7.9% in property assessed valuation year over year, and an increase in call volume for ambulance services, while continuing to manage operational expenditures for the District.

**Capital Projects Fund** - The capital projects fund accounts for the accumulation of resources for future construction costs for new and existing facilities and for the purchase of large fire apparatus. As of June 30, 2021, the ending fund balance in the Capital Projects fund was \$19,215.

The following statement provides the detail of the District fund balances:

Timber Mesa Fire and Medical District Governmental Funds – Fund Balances As of June 30, 2021 and 2020

	 June 30, 2021		June 30, 2020			
Major funds	 Amount	%		Amount	%	
General	\$ 2,613,981	99.3 %	\$	1,602,767	98.8 %	
Capital	19,215	0.7		18,962	1.2	
Total fund balance	\$ 2,633,196	100.0 %	\$	1,621,729	100.0 %	

#### **BUDGETARY HIGHLIGHTS**

There were some variances of note for the fiscal year.

Revenues were over budget by \$293,365, primarily due to higher than expected collections for ambulance response and medical billing.

Expenses were under budget by \$1,028,993 mainly due to management of operational and administration fees during the fiscal year.

#### Timber Mesa Fire and Medical District Condensed Budget to Actual - General Fund As of June 30, 2021

	 Budget	 Actual	 ariance with budget
Total revenues	\$ 13,931,708	\$ 14,225,073	\$ 293,365
Total expenditures	 13,931,708	 12,902,715	 (1,028,993)
Revenue under expenditures	-	1,322,358	1,322,358
Total other financing sources (uses)	 	 (311,144)	 (311,144)
Net change in fund balance	\$ -	\$ 1,011,214	\$ 1,011,214

#### CAPITAL ASSET AND DEBT ADMINISTRATION

#### **Capital Assets**

The District's investment in capital assets for its governmental type activities as of June 30, 2021 totaled \$8,677,340 (net of accumulated depreciation). These assets include land, construction in progress, buildings and improvements, fire equipment, and vehicles.

During the year, the District purchased or placed in service capital assets of \$310,891. This included a Type 1 ambulance, a UTV that provides rapid deployment of emergency services in difficult terrain and related emergency equipment.

The District depreciates capital assets, except for land and construction in progress, consistent with generally accepted accounting principles, utilizing the straight-line depreciation method. The cost of the asset is divided by its expected useful life in years and the result is charged to expense each year until the asset is fully depreciated. Major outlays for capital assets and improvements are capitalized as projects are completed and placed into service. Additional information on the District's capital assets can be found in the notes to the financial statements at page 40 of this report.

#### Timber Mesa Fire and Medical District Capital Assets (net of depreciation) As of June 30, 2021 and 2020

#### **Governmental Activities**

	 2021	 2020	 Increase (decrease)
Land and buildings	\$ 9,318,465	\$ 9,298,544	\$ 19,921
Fire equipment	1,901,216	1,869,533	31,683
Vehicles	5,889,388	5,630,101	259,287
Accumulated depreciation	 (8,431,729)	 (7,682,285)	 (749,444)
	\$ 8,677,340	\$ 9,115,893	\$ (438,553)

#### **Long-Term Liabilities**

At the end of the current fiscal year, the District had approximately \$13 million in long-term liabilities outstanding.

The District continues to retire and manage debt to fund various capital projects which support program services. As of June 30, 2021, the District had total long-term debt (capital leases) outstanding of \$4,457,633. This debt currently requires annual debt service payments that consist of principal and interest of approximately \$635,000. All debt is backed by the full faith and credit of the District. The District has adequate funding capacity to support the continued debt services obligations.

In accordance with GASB Statements No. 68 and 75, the District is required to include the net pension/OPEB liability (asset) on the financial statements. The net pension/OPEB liability is measured as the total pension/OPEB liability, less the plan's fiduciary net position. Relating to the District's participation in the Public Safety Personnel Retirement System (PSPRS), a net pension liability is recorded at June 30, 2021 of \$6,536,023 and a net OPEB asset of \$(42,958). Relating to the District's participation in the Arizona State Retirement System (ASRS), a net pension liability is recorded at June 30, 2021 of \$1,008,403 and a net OPEB asset for health insurance premium OPEB plan of \$(4,227) and a net OPEB liability for the long-term disability OPEB plan of \$4,476.

The following table shows the District's Long-term Liabilities:

#### Timber Mesa Fire and Medical District Long-term Liabilities As of June 30, 2021 and 2020

#### **Governmental Activities**

		2021	2020	Increase (decrease)
Compensated absences Capital leases Net pension/OPEB liability	\$	652,975 4,457,633 7,551,898	\$ 611,472 4,958,191 6,724,578	\$ 41,503 (500,558) 827,320
Total noncurrent liabilities	<u>\$</u>	12,662,506	\$ 12,294,241	\$ 368,265

Additional information regarding the long-term debt and noncurrent liabilities of the District can be found in the notes to the financial statements at pages 41 - 42 of this report.

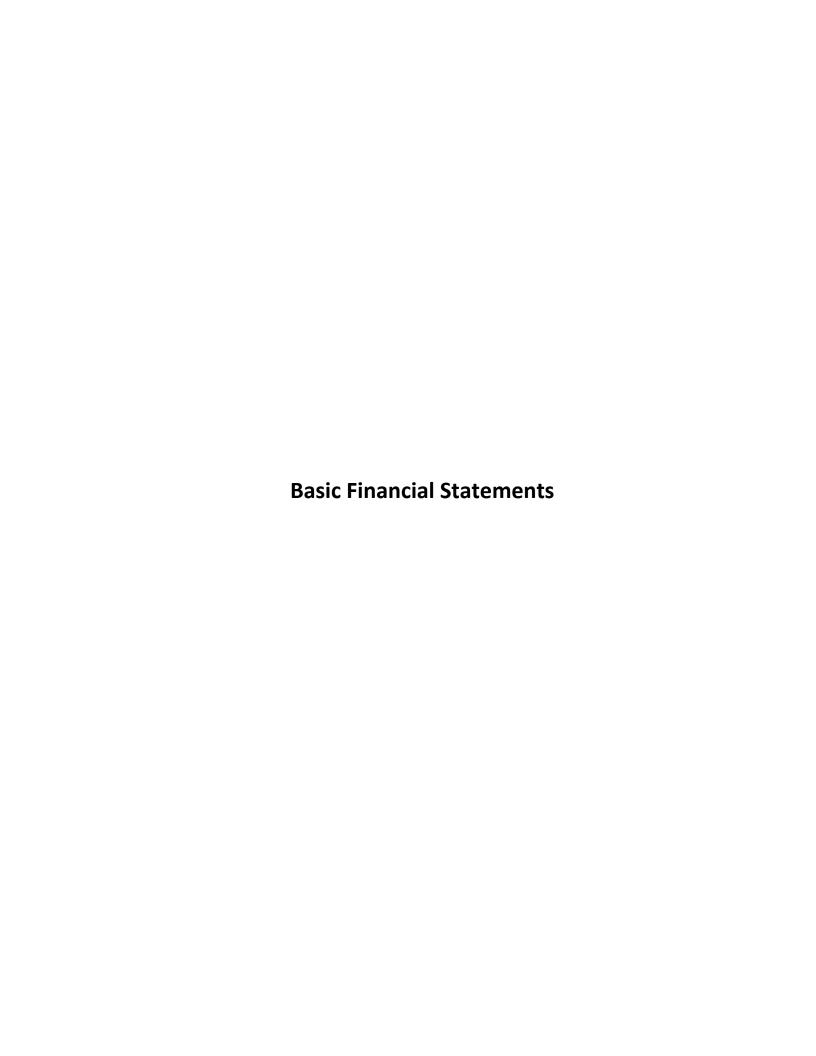
#### **ECONOMIC FACTORS AND FY 2022 BUDGET/TAX RATE**

The District was formed on September 19, 2014 from three other Districts in the area. This was the most feasible method of reducing operational costs while providing the highest level of service to the community. In doing this, the organization not only reduced the tax burden on the area, but enhanced the level of service provided.

For fiscal year 2021, the District realized a 5.8% increase in assessed value and increased its tax rate to \$3.1564 to ensure funding to financial reserves.

#### FINANCIAL CONTACT

The financial statements of the District are designed to present users (citizens, taxpayers, customers, investors and creditors) with a general overview of the finances of the District and to demonstrate accountability. If you have questions regarding the report or need additional financial information, please contact the Finance Director of the District at 3561 E. Deuce of Clubs, Show Low, AZ 85901 or at (928) 537-5100.



#### STATEMENT OF NET POSITION

#### JUNE 30, 2021

	Governmental activities
Assets:	
Cash and investments	\$ 2,456,207
Receivables:	
Property taxes, net	258,855
Ambulance, net	538,331
Other	135,557
Prepaid items	56,050
Capital assets, not depreciated	590,721
Capital assets, depreciated, net	8,086,619
Net pension/OPEB asset	50,227
Total assets	12,172,567
Deferred outflows of resources:	
Deferred outflows related to pensions/OPEB	4,509,864
	4,509,864
Liabilities:	
Accounts payable	389,673
Accrued payroll and related benefits	190,736
Accrued interest	18,340
Noncurrent liabilities:	
Due within one year	905,757
Due in more than one year	11,756,749
Total liabilities	13,261,255
Deferred inflows of resources:	
Deferred inflows related to pensions/OPEB	951,194
	951,194
Commitments and contingencies	
Net position:	
Net investment in capital assets	4,219,707
Unrestricted	(1,749,725)
Total not position	\$ 2,469,982
Total net position	<u> 2,409,382</u>

#### **STATEMENT OF ACTIVITIES**

#### YEAR ENDED JUNE 30, 2021

	Governmental activities
Expenses:	
Public safety:	
Communications	\$ 326,137
Depreciation	749,444
Insurance	116,542
Managerial	538,505
Meetings and training	115,678
Other	20,518
Payroll taxes and employee benefits	3,171,111
Salaries and wages	7,400,868
Utilities and station	186,859
Vehicles and equipment	853,046
Interest	129,554_
Total program expenses	13,608,262
Program revenues:	
Charges for services	3,515,616
Capital grants and contributions	173,998
Operating grants and contributions	233,096
Total program revenues	3,922,710
Nich was aren over an a	0.605.553
Net program expense	9,685,552
General revenues:	
Property taxes	9,441,031
Fire district assistance tax	476,441
Investment earnings	17,286
Other	115,778
Total general revenues	10,050,536
Change in net position	364,984
Net position, beginning of year	2,104,998
Net position, end	<u>\$ 2,469,982</u>

#### **BALANCE SHEET - GOVERNMENTAL FUNDS**

#### JUNE 30, 2021

	_ <u>G</u>	eneral fund	Capita	l projects	Total governmental funds	
Assets:						
Cash and investments	\$	2,436,992	\$	19,215	\$	2,456,207
Receivables:		250.055				250.055
Property taxes, net		258,855		-		258,855
Ambulance, net Other		538,331		-		538,331
		135,557		-		135,557
Prepaid items		56,050				56,050
Total assets	\$	3,425,785	\$	19,215	\$	3,445,000
Liabilities:						
Accounts payable	\$	389,673	\$	-	\$	389,673
Accrued payroll and related benefits		190,736				190,736
Total liabilities		580,409				580,409
Deferred inflows of resources:						
Unavailable revenue - property taxes		196,395		_		196,395
Unavailable revenue - ambulance		35,000		_		35,000
Total deferred inflows of resources		231,395		_		231,395
Fund balance:						
Nonspendable:						
Prepaid items		56,050		-		56,050
Committed to:						
Capital projects		-		19,215		19,215
Unassigned		2,557,931				2,557,931
Total fund balance		2,613,981		19,215		2,633,196
Total liabilities, deferred inflows of						
resources and fund balance	\$	3,425,785	\$	19,215	\$	3,445,000

## RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION

#### **JUNE 30, 2021**

Total fund balances - governmental funds	\$	2,633,196
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		8,677,340
Some receivables are not available to pay for current period expenditures and, therefore, are reported as deferred inflows in the funds.		231,395
Net pension/OPEB assets held in trust for future benefits are not available for District operations and, therefore, are not reported in the funds.		50,227
Certain liabilities are not due and payable in the current period and, therefore, are not reported in the funds:  Accrued interest  Accrued compensated absences  Capital leases payable  Net pension/OPEB liability		(18,340) (652,975) (4,457,633) (7,551,898)
Deferred outflows and inflows of resources related to pensions/OPEB are applicable to future reporting periods and, therefore, are not reported in the funds:  Deferred outflows of resources related to pensions/OPEB  Deferred inflows of resources related to pensions/OPEB		4,509,864 (951,194)
Net position of governmental activities	<u>\$</u>	2,469,982

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2021

	General fund	Total governmental funds	
Revenues:			
Property taxes	\$ 9,461,115	\$ -	\$ 9,461,115
Fire district assistance tax	476,441	-	476,441
Grants and contributions	407,094	-	407,094
Charges for services	3,747,359	-	3,747,359
Investment earnings	17,286	-	17,286
Other	115,778		115,778
Total revenues	14,225,073		14,225,073
Expenditures:			
Public safety:			
Emergency operations	10,626,408	-	10,626,408
Administration	1,645,723	-	1,645,723
Capital outlay:			
Buildings and improvements	-	19,921	19,921
Fire equipment	-	31,683	31,683
Vehicles	-	259,287	259,287
Debt service:			
Principal	500,558	-	500,558
Interest	130,026		130,026
Total expenditures	12,902,715	310,891	13,213,606
Revenues over (under) expenditures	1,322,358	(310,891)	1,011,467
Other financing sources (uses):			
Transfers in	-	311,144	311,144
Transfers out	(311,144)		(311,144)
Total other financing sources (uses)	(311,144)	311,144	
Net change in fund balances	1,011,214	253	1,011,467
Fund balances, beginning	1,602,767	18,962	1,621,729
Fund balances, end	\$ 2,613,981	\$ 19,215	\$ 2,633,196

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

#### YEAR ENDED JUNE 30, 2021

Net change in fund balances - governmental funds	\$ 1,011,467
Amounts reported for governmental activities in the statement of activities are different because:  Capital outlays are reported in governmental funds as expenditures.  However, in the statement of activities, the cost of those capital assets is allocated over their estimated useful lives as depreciation expense. In the current year, these amounts are:	
Capital outlay Depreciation expense	310,891 (749,444)
Certain revenues relating to property taxes and charges for services in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	(251,827)
District pension/OPEB contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the statement of net position because the reported net pension/OPEB liability is measured a year before the District's report date. Pension/OPEB expense, which is the change in the net pension/OPEB liability adjusted for changes in deferred outflows and inflows of resources related to pensions/OPEB, is reported in the statement of activities.  Pension/OPEB contributions	1,378,442
Pension/OPEB expense  In the statement of activities, interest is accrued on long-term debt, whereas in the governmental funds it is recorded as an interest expenditure when paid.	(1,794,072) 472
Certain expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:  Increase in compensated absences	(41,503)
Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces noncurrent liabilities in the statement of net position. In the current period, the amount consists of:  Principal paid	500,558
Change in net position of governmental activities	\$ 364,984

#### **NOTES TO FINANCIAL STATEMENTS**

#### YEAR ENDED JUNE 30, 2021

#### 1. Description of organization and summary of significant accounting policies:

The accounting policies of Timber Mesa Fire and Medical District (the District) conform to accounting principles generally accepted in the United States of America (GAAP) applicable to governmental units as promulgated by the Governmental Accounting Standards Board (GASB).

#### Reporting entity:

The District, established in 2014 pursuant to Arizona Revised Statute Title 48, is a special-purpose local government organized to provide fire protection and other emergency services to residents within the District boundaries. The District formed as the result of a merger between Lakeside Fire District, Linden Fire District, and Show Low Fire District. On October 30, 2018, the District consolidated with a separate neighboring fire district, White Mountain Lake Fire District in order to provide financial stability to that area and greater coordination of resources throughout the region.

The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. Furthermore, there are no component units combined with the District for financial statement presentation purposes and it is not included in any other governmental reporting entity.

#### Government-wide and fund financial statements:

The basic financial statements include both government-wide financial statements and fund financial statements. The government-wide financial statements focus on the District as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between entities to enhance the usefulness of the information.

The government-wide financial statements include a statement of net position and a statement of activities. These statements report the financial activities of the overall government, but do not include fiduciary activities of the District.

A statement of activities presents a comparison between direct expenses and program revenues for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include:

- charges to customers for services provided
- grants and contributions

Revenues that are not classified as program revenues, including all taxes and internally dedicated resources, are reported as general revenues.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

1. Description of organization and summary of significant accounting policies (continued):

Government-wide and fund financial statements (continued):

Fund financial statements provide information about the District's funds. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column.

Measurement focus, basis of accounting and financial statement presentation:

The government-wide financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants are recognized as revenue as soon as all eligibility requirements the provider imposed have been met.

Governmental funds in the fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital lease agreements are reported as other financing sources.

Real and personal property taxes are levied on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May. A lien assessed against real and personal property attaches on the first day of January preceding assessment and levy. All property taxes are billed and collected by Navajo County and remitted to the District. In the governmental fund financial statements, property taxes are reflected as revenues in the fiscal period for which they were levied, provided they are due, or past due and receivable within the current period, and collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period (60 days). Otherwise, they are reported as deferred inflows of resources.

Investment earnings associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

1. Description of organization and summary of significant accounting policies (continued):

Measurement focus, basis of accounting and financial statement presentation (continued):

The District reports the following major governmental funds:

The general fund is the primary operating fund of the District. The principal revenue source is property taxes. Primary expenditures are for public safety.

The capital projects fund is used to account for financial resources that are restricted, committed, or assigned for the acquisition or construction of major capital assets.

#### Estimates and assumptions:

The preparation of the basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and assumptions.

#### Cash and investments:

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, investments in the County Treasurer's local government investment pool and highly liquid investments with a maturity of three months or less when purchased. Investments are stated at fair value.

Investment earnings are comprised primarily of interest earnings.

#### Fair value measurements:

Fair value is defined as the price to sell an asset or transfer a liability between market participants in an orderly exchange in the principal or most advantageous market for that asset. Mutual funds are valued at quoted market prices. The fair value for the commingled funds and qualifying alternative investments is determined based on the investment's net asset value as a practical expedient. Considerable judgment is required in interpreting market data used to develop the estimates of fair value. Accordingly, the estimates presented in the financial statements are not necessarily indicative of the amounts that could be realized in a current market exchange. The use of different market assumptions and estimation methodologies may have a material effect on the estimated fair value.

#### Receivables, unearned revenue and deferred inflows of resources:

All accounts and property tax receivables are shown net of an allowance for doubtful accounts, if any. Property taxes receivable for the governmental fund types, which have been remitted within 60 days subsequent to period end, are considered measurable and available and recognized as revenues. All other property taxes are offset by unavailable revenue and, accordingly, have not been recorded as revenue in the fund financial statements.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

1. Description of organization and summary of significant accounting policies (continued):

Receivables, unearned revenue and deferred inflows of resources (continued):

Revenue from emergency medical and transportation services are recognized as charges for services. These charges for services are reported at their estimated net realizable amounts from patients, third-party payers, and other for services rendered, including estimated retroactive adjustments under reimbursement allowances with third-party payers, provisions for bad debt and uncompensated care. Amounts not collected by the District within 60 days subsequent to year-end are recorded as deferred inflows of resources in the fund financial statements.

Federal and state grants and contracts are recorded as receivables and revenues when the related expenditures are incurred. The portion of reimbursement in excess of expenditures are recorded as unearned revenues and amounts not remitted within 60 days subsequent to period end are recorded as deferred inflows of resources.

#### Prepaid items:

Payments made to vendors for services that will benefit future accounting periods are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of purchase and an expenditure/expense is reported in the year in which services are consumed.

#### Capital assets:

Capital assets, which include land, buildings and improvements, fire equipment and vehicles, are reported in the government-wide financial statements. Capital assets are defined as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if actual cost is not available. Donated capital assets are recorded at acquisition value.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

LandNot depreciatedBuildings and improvements27.5 to 40 yearsFire equipment5 to 10 yearsVehicles5 to 10 years

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

1. Description of organization and summary of significant accounting policies (continued):

#### Compensated absences:

It is the District's policy to permit employees to accumulate earned but unused paid time off. A liability is reported for paid time off that the District will pay upon termination or retirement. None of the liability for compensated absences is expected to be liquidated with expendable available financial resources. Accordingly, compensated absences are accrued as a liability only in the government-wide financial statements. The general fund has typically been used to liquidate the liability for compensated absences in prior years.

#### Long-term obligations:

In the government-wide financial statements, long-term debt and other long-term obligations are reported as noncurrent liabilities in the statement of net position.

In the fund financial statements, proceeds from debt issued are reported as other financing sources and principal and interest payments are recognized as expenditures in the statement of revenues, expenditures and changes in fund balances.

#### Deferred outflows and inflows of resources:

The statement of net position and balance sheet include separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized as an expense or expenditure in future periods. Deferred inflows of resources represent an acquisition of net position or fund balance that applies to future periods and will be recognized as a revenue in future periods.

### Postemployment benefits:

For purposes of measuring the net pension and other postemployment benefits (OPEB) liabilities or assets, deferred outflows of resources and deferred inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. The plan's investments are reported at fair value.

#### Fund balance:

In the fund financial statements, fund balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources. The classifications are as follows:

• Nonspendable – includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual constraints.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

1. Description of organization and summary of significant accounting policies (continued):

#### Fund balance (continued):

- Restricted includes fund balance amounts that are constrained for specific purposes which are
  externally imposed by providers, such as creditors or amounts constrained due to constitutional
  provisions or enabling legislation.
- Committed includes fund balance amounts that can only be used for the specific purposes imposed by formal action (resolution) of the Governing Board. Those committed amounts cannot be used for any other purpose unless the Governing Board removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those accounts.
- Assigned includes fund balance amounts that are intended to be used for specific purposes that
  are neither considered restricted or committed. Fund balance may be assigned by the Governing
  Board or District officials delegated the authority by the Governing Board.
- Unassigned includes those fund balances within the general fund, which have not been classified
  within the above mentioned categories. In other governmental funds, the unassigned classification
  is used only to report a deficit balance resulting from overspending for specific purposes for which
  amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

#### Net position:

Net position represents the difference between assets, liabilities and deferred outflows/inflows of resources. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through enabling legislation or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

#### **Budgetary information:**

The District is required, under Arizona Revised Statutes, to adopt a budget each fiscal year and to submit it to the County Treasurer and the County Board of Supervisors no later than the first day of August each year; under statute only the general fund must legally adopt an annual budget. The adopted budget is on the modified accrual basis of accounting, which is a legally allowable basis for budgetary purposes. All annual appropriations lapse at fiscal year-end.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 2. Cash and investments:

Deposits:	
Operating accounts	\$ 974,314
Investments:	
investments.	
Navajo County Treasurer investment pool	1,462,678

Navajo County Treasurer investment pool - segregated for capital outlay

2,456,207

19,215

The Arizona Revised Statutes authorize the District to invest public monies in the State or County Treasurer's investment pool; interest-bearing savings accounts, certificates of deposit and repurchase agreements in eligible depositories; bonds or other obligations of the United States government that are guaranteed as to principal and interest by the United States government; and bonds of the State of Arizona's counties, cities, towns, school districts and special districts as specified by statute.

#### Deposits:

Custodial credit risk - Custodial credit risk is the risk that in the event of bank failure, the District's deposits may not be returned. The Arizona Revised Statutes require collateral for demand deposits, certificates of deposit and repurchase agreements at 101 percent of all deposits not covered by federal depository insurance.

At June 30, 2021, deposits with financial institutions have a carrying value \$974,314 and a bank balance of \$974,550. The difference represents deposits in transit, outstanding checks, and other reconciling items at the year-end.

#### Investments:

Currently, monies levied by the District are invested with the Navajo County Treasurer's Office and included in the Local Government Investment Pool (LGIP). The District's investment in the County's LGIP represents a proportionate interest in the pool's portfolio; however, the District's portion is not identified with specific investments. No oversight is provided for the Navajo County investment pool, nor does the structure of the pool provide for shares. Participation in the pool is involuntary. The fair value of the investment pool is discussed in note 3.

The District's investments at June 30, 2021 were as follows:

	Rating	Rating Agency	_	Amount
Navajo County Treasurer's investment pool	Unrated	Not applicable	\$	1,481,893

The District does not have a formal investment policy with respect to credit risk, custodial credit risk, concentration of credit risk, interest rate risk or foreign currency risk for investments.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 2. Cash and investments (continued):

Investments (continued):

Credit risk - Arizona Revised Statutes have the following requirements for credit risk:

- Commercial Paper must be of prime quality and be rated within the top two ratings by a nationally recognized rating agency.
- Specified bonds, debentures and notes must be rated A or better at the time of purchase by at least two nationally recognized rating agencies.
- Fixed income securities must carry one of the two highest ratings by Moody's Investors Service and Standard and Poor's rating service. If only one of the above-mentioned services rates the security, it must carry the highest rating of that service.

Custodial credit risk - The District's investment in the County Treasurer's investment pool represents a proportionate interest in the pool's portfolio; however, the District's portion is not identified with specific investments and is not subject to custodial credit risk.

Concentration of credit risk - The Arizona Revised Statutes do not include any requirements for concentration of credit risk.

Interest rate risk - Interest rate risk is the risk that changes in interest rates will adversely affect an investment's fair value. The Arizona Revised Statutes require that public monies invested in securities and deposits have a maximum maturity of 5 years. Investments in repurchase agreements must have a maximum maturity of 180 days.

The weighted average maturity of the County Treasurer's investment pool varies by type of investment, and averages between 1 and 2 years.

Foreign currency risk - The Arizona Revised Statutes do not allow foreign investments unless the investment is denominated in the United States dollars.

#### 3. Fair value:

The District measures and categorizes its investments using fair value measurement guidelines established by GAAP. These guidelines establish a three-tier hierarchy of inputs to valuation techniques used to measure fair value, as follows:

Level 1 - Inputs are unadjusted quoted prices for identical assets or liabilities in active markets that the District has the ability to access.

Level 2 - Inputs, other than quoted market prices included within Level 1, are observable, either directly or indirectly.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 3. Fair value (continued):

Level 3 - Inputs are unobservable and significant to the fair value measurement.

Other investments at fair value - Investments for which fair value is measured at net asset value per share (or its equivalent). Due to the inherent uncertainty of these estimates, these values may differ materially from the values that would have been used had a ready market for these investments existed.

At June 30, 2021, the fair value of investments measured on a recurring basis is as follows:

		Fair value	Other nvestments t fair value		Level 1	<u>L</u>	evel 2	<u> </u>	evel 3
External investment pools:  Navajo County Treasurer  Navajo County Treasurer -  segregated for capital	\$	1,462,678	\$ 1,462,678	\$	-	\$	-	\$	-
outlay		19,215	 19,215	_	-		-		
	<u>\$</u>	1,481,893	\$ 1,481,893	\$	-	\$	-	\$	_

The fair value of a participant's portion in the Navajo County Treasurer's investment pool approximates the value of that participant's pool shares and the participant's shares are not identified with specific investments. The investment pool is not registered with the Securities and Exchange Commission as an investment company and there is no regulatory oversight of its operations. There are no unfunded commitments or redemption restrictions related to these investments.

The Navajo County Treasurer's investment pool invests primarily in agency and treasury bonds.

#### 4. Interfund transfers:

Interfund transfers during the fiscal year are to be used to fund capital purchases of the capital projects fund. During the year ended June 30, 2021, the general fund transferred \$311,144 to the capital projects fund.

# NOTES TO FINANCIAL STATEMENTS (CONTINUED)

# YEAR ENDED JUNE 30, 2021

# 5. Receivables:

Property taxes	\$ 258,855
Ambulance receivables	2,185,760
Other	135,557
	2,580,172
Less allowance for doubtful accounts and contractual adjustments	 1,647,429
	\$ 932,743

# 6. Capital assets:

Capital asset activity for the period ended June 30, 2021 was as follows.

		Beginning						
		balance		Increases		Decreases	En	iding balance
Capital assets, not depreciated:								
Land	\$	562,465	\$	-	\$	-	\$	562,465
Construction in progress		8,335		19,921		-		28,256
Deposits on capital assets		31,612	_		_	(31,612)	_	-
Total capital assets, not depreciated		602,412		19,921		(31,612)		590,721
Capital assets, depreciated:								
<b>Buildings and improvements</b>		8,727,744		-		-		8,727,744
Fire equipment		1,869,533		31,683		-		1,901,216
Vehicles		5,598,489	_	290,899	_		_	5,889,388
Total capital assets, depreciated		16,195,766		322,582				16,518,348
Less accumulated depreciation for:								
Buildings and improvements		(2,324,907)		(267,317)		-		(2,592,224)
Fire equipment		(1,536,203)		(98,502)		-		(1,634,705)
Vehicles	_	(3,821,175)		(383,625)				(4,204,800)
Total accumulated depreciation		(7,682,285)		(749,444)		-		(8,431,729)
Total capital assets, depreciated, net	_	8,513,481	_	(426,862)	_			8,086,619
Total capital assets, net	\$	9,115,893	\$	(406,941)	\$	(31,612)	\$	8,677,340

## **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

### 7. Capital leases:

The District has acquired various capital assets under the provisions of long-term lease agreements classified as capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. Revenues from the general fund are used to pay the capital lease obligations. Amortization of assets recorded under capital leases is included with depreciation expense.

The assets acquired through capital leases are as follows:

Land	\$	207,401
Buildings and improvements		4,003,092
Vehicles	_	1,209,758
		5,420,251
Less accumulated depreciation	_	1,682,327
	\$	3,737,924

The future minimum lease payments under the capital leases and the net present value of these minimum lease payments as of June 30, 2021 were as follows:

Year ending		
<u>June 30</u> ,		
2022	\$	635,156
2023		635,156
2024		446,830
2025		336,586
2026		336,586
2027 - 2031		1,516,923
2032 - 2036		1,297,031
2037 - 2041		172,030
Total minimum lease payments		5,376,298
Less amount representing interest		918,665
Net present value of minimum lease payments		4,457,633
Less current portion		513,757
	<u>\$</u>	3,943,876

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 8. Changes in noncurrent liabilities:

A summary of the changes in noncurrent liabilities for the period ended June 30, 2021 was as follows:

	Begin bala	•	 Additions	Re	ductions		Ending balance	_	ie within ne year
Compensated absences Capital leases Net pension liability Net OPEB liability	4,95 6,72	1,472 58,191 20,480 4,098	\$ 353,477 - 826,942 -	\$	(311,974) (500,558) - 378	\$	652,975 4,457,633 7,547,422 4,476	\$	392,000 513,757 - -
	\$ 12,29	94,241	\$ 1,180,419	\$	(812,154)	<b>\$</b> 2	12,662,506	\$	905,757

The general fund has typically been used to liquidate the liability for pensions and OPEB in prior years.

#### 9. Line of credit:

The Board of Supervisors of Navajo County, on behalf of the District, established a line of credit in the amount of \$1,000,000 with Wells Fargo. In accordance with the Arizona Revised Statutes, the line of credit can only be drawn on by the County Treasurer in order to pay warrants issued by the District to fund operations prior to the collection of the property tax levy in the current year. Interest is payable at the bank's prime rate and the line matures in June 2022. The balance on the line at the beginning and end of the period was \$0.

#### 10. Risk management:

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District carries commercial insurance for all such risks of loss, including workers' compensation and employees' health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 11. Commitments and contingencies:

#### Intergovernmental agreements:

The District is party to a variety of intergovernmental agreements entered into in the ordinary course of business pursuant to which it may be obligated to provide services outside of its geographic boundaries and/or receive assistance from other parties. As part of these agreements, the District is obligated to indemnify other parties for certain liabilities that arise out of, or relate to, the subject matter of the agreements.

#### Legal proceedings:

From time to time, the District may be party to certain pending or threatened lawsuits arising out of or incident to the ordinary course of business for which it carries general liability and other insurance coverages. In the opinion of management and based upon consultation with legal counsel, resolution of any pending or threatened lawsuits will not have a material adverse effect on the District's financial statements.

#### 12. Pension and other postemployment benefits:

The District contributes to the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS). These plans are component units of the State of Arizona.

At June 30, 2021, the District reported on the Statement of Net Position and Statement of Activities the following aggregate amounts related to pensions and other postemployment benefits (OPEB) for all plans to which it contributes:

	 Activities
Net pension and OPEB assets	\$ 50,227
Net pension and OPEB liabilities	7,551,898
Deferred outflows of resources related to pensions and OPEB	4,509,864
Deferred inflows of resources related to pensions and OPEB	951,194
Pension and OPEB expense	1,794,072

The District's accrued payroll and related benefits includes \$90,394 of outstanding pension and OPEB contribution amounts payable to all plans for the year ended June 30, 2021.

The District reported \$1,378,442 of pension and OPEB contributions as expenditures in the governmental funds related to all plans to which it contributes.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS):

Plan description - District employees not covered by the other pension plan described below participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing multiple-employer defined benefit pension plan, a cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plan, and a cost-sharing multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Articles 2 and 2.1. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its website at www.azasrs.gov.

Benefits provided - The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

	Initial membership date:						
	Before July 1, 2011	On or after July 1, 2011					
Years of service and age	Sum of years and age equals 80	30 years, age 55					
required to receive	10 years, age 62	25 years, age 60					
benefit	5 years, age 50	10 years, age 62					
	any years, age 65	5 years, age 50					
		any years, age 65					
Final average salary is based on	Highest 36 consecutive months of last 120 months	Highest 60 consecutive months of last 120 months					
Benefit percent per year of service	2.1% to 2.3%	2.1% to 2.3%					

Retirement benefits for members who joined the ASRS prior to September 13, 2013 are subject to automatic cost-of-living adjustments based on excess investment earnings. Members with a membership date on or after September 13, 2013 are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the retirement benefit option chosen determines the survivor benefit. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS) (continued):

Health insurance premium benefits are available to retired or disabled members with 5 years of credited service. The benefits are payable only with respect to allowable health insurance premiums for which the member is responsible. For members with 10 or more years of service, benefits range from \$100 per month to \$260 per month depending on the age of the member and dependents. For members with 5 to 9 years of service, the benefits are the same dollar amounts as above multiplied by a vesting fraction based on completed years of service.

Active members are eligible for a monthly long-term disability benefit equal to two-thirds of monthly earnings. Members receiving benefits continue to earn service credit up to their normal retirement dates. Members with long-term disability commencement dates after June 30, 1999 are limited to 30 years of service or the service on record as of the effective disability date, if their service is greater than 30 years.

Contributions - In accordance with State statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2021, statute required active ASRS members to contribute at the actuarially determined rate of 12.22% (12.04% for retirement and 0.18% for long-term disability) of the members' annual covered payroll, and statute required the District to contribute at the actuarially determined rate of 12.22% (11.65% for retirement, 0.39% for health insurance premium benefit, and 0.18% for long-term disability) of the active members' annual covered payroll.

The District's contributions to the pension, health insurance premium benefit, and long-term disability plans for the year ended June 30, 2021, were \$80,821, \$2,706, and \$1,249. During fiscal year 2021, the District paid for the ASRS pension and OPEB contributions from the general fund.

Liability - At June 30, 2021, the District reported the following asset and liabilities for its proportionate share of the ASRS' net pension/OPEB asset or liability:

		Net
	pe	nsion/OPEB
	(as	sset) liability
Pension	\$	1,008,403
Health insurance premium benefit		(4,227)
Long-term disability		4,476

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS) (continued):

The net asset and net liabilities were measured as of June 30, 2020. The total liability used to calculate the net asset or net liability was determined using updated procedures to roll forward the total liability from an actuarial valuation as of June 30, 2019, to the measurement date of June 30, 2020. The District's proportion of the net asset or net liability was based on the District's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2020. The District's proportions measured as of June 30, 2020, and the change from its proportions measured as of June 30, 2019 were:

	Proportion June 30, 2020	Decrease from June 30, 2019
Pension	0.00582 %	(0.00037)
Health insurance premium benefit	0.00597 %	(0.00038)
Long-term disability	0.00590 %	(0.00390)

Pension/OPEB expense - For the year ended June 30, 2021, the District recognized the following pension and OPEB expense:

	Pen	Pension/OPEB	
		expense	
Pension	\$	85,353	
Health insurance premium benefit		1,341	
Long-term disability		1,540	

# **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

## YEAR ENDED JUNE 30, 2021

## 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS) (continued):

Deferred outflows/inflows of resources - At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

		Pen	sior	1		Health insurance premium benefit				Long-term disability		
	c	Deferred outflows of esources	i	eferred nflows of esources	Ol	eferred utflows of sources	ir	eferred of of ources	Ol	eferred utflows of sources	in	eferred flows of sources
Differences between expected and actual experience Net difference between projected and actual	\$	9,123	\$	-	\$	-	\$	8,329	\$	390	\$	115
earnings on pension plan investments Changes in assumptions Changes in proportion and differences between		97,262 -		-		4,325 2,343		-		493 482		-
employer contributions and proportionate share of contributions Contributions subsequent to the measurement		-		40,483		35		4		-		192
date	<u>\$</u>	80,821 187,206	<u>\$</u>	40,483	<u> </u>	2,706 9,409	<u> </u>	8,333	<u> </u>	1,249 2,614	<u> </u>	307

# **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS) (continued):

The amounts reported as deferred outflows of resources related to ASRS pensions and OPEB resulting from District contributions subsequent to the measurement date will be recognized as an increase in the net asset or a reduction of the net liability in the year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be recognized as expenses as follows:

Year ending June 30,	F	Pension	ir p	Health Isurance remium benefit	Long-term disability
2022	\$	(11,768)	\$	(893)	\$ 177
2023		12,406		24	256
2024		35,181		224	270
2025		30,083		(223)	240
2026		-		(762)	117
Thereafter		<u>-</u>			 (2)
	<u>\$</u>	65,902	\$	(1,630)	\$ 1,058

Actuarial assumptions - The significant actuarial assumptions used to measure the total pension/OPEB liability are as follows:

Actuarial valuation date	June 30, 2019
Actuarial roll forward date	June 30, 2020
Actuarial cost method	Entry age normal
Investment rate of return	7.5%
Projected salary increases	2.7% - 7.2% for pensions/ not applicable for OPEB
Inflation	2.3%
Permanent benefit increase	Included for pension/ not applicable for OPEB
Mortality rates	2017 SRA Scale U-MP for pensions and health
	insurance premium benefit
Recovery rates	2012 GLDT for long-term disability
Healthcare cost trend rate	Not applicable

Actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS) (continued):

The long-term expected rate of return on ASRS plan investments was determined to be 7.5% using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-term expected geometric real rate of retur			
Equity	50 %	6.39 %			
Fixed income credit	20 %	5.44 %			
Fixed income - Interest rate sensitive	10 %	0.22 %			
Real estate	20 %	2.85 %			
	<u>100 %</u>				

Discount rate - The discount rate used to measure the ASRS total pension/OPEB (asset) liability was 7.5%. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board's funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension/OPEB (asset) liability.

Sensitivity of the District's proportionate share of the ASRS net pension/OPEB (asset) liability to changes in the discount rate - The following table presents the District's proportionate share of the net pension/OPEB (asset) liability calculated using the discount rate of 7.5%, as well as what the District's proportionate share of the net pension/OPEB (asset) liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.5%) or 1 percentage point higher (8.5%) than the current rate:

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

# YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Arizona State Retirement System (ASRS) (continued):

	1% decrease (6.5%)	Current discount rate (7.5%)	1% increase (8.5%)		
Net pension liability	\$ 1,378,978	\$ 1,008,403	\$	698,622	
Net insurance premium benefit liability (asset)	5,546	(4,227)		(12,544)	
Net long-term disability liability	4,887	4,476		4,077	

Plan fiduciary net position - Detailed information about the plans' fiduciary net position is available in the separately issued ASRS financial report.

#### Public Safety Personnel Retirement System (PSPRS):

Plan descriptions - District employees who are regularly assigned hazardous duty participate in the Public Safety Personnel Retirement System (PSPRS) or employees who became members on or after July 1, 2017, may participate in the Public Safety Personnel Defined Contribution Retirement Plan (PSPDCRP). The PSPRS administers agent and cost-sharing multiple-employer defined benefit pension plans and agent and cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plans. A ninemember board known as the Board of Trustees and the participating local boards govern the PSPRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 4. Employees who were PSPRS members before July 1, 2017, participate in the agent plans, and those who became PSPRS members on or after July 1, 2017, participate in the cost-sharing plans (PSPRS Tier 3 Risk Pool). Although a net pension liability and net OPEB asset has been recorded for the PSPRS Tier 3 Risk Pool at June 30, 2021, the cost-sharing plan has not been further disclosed because of its relative insignificance to the District's financial statements.

The PSPRS issues a publicly available financial report that include financial statements and required supplementary information. The reports is available on the PSPRS website at www.psprs.com.

## **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

## YEAR ENDED JUNE 30, 2021

## 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

Benefits provided - The PSPRS provides retirement, health insurance premium supplement, disability, and survivor benefits. State statute establishes benefit terms. Retirement, disability, and survivor benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

		Initial membership date:			
		On or after January 1, 2012 and before July 1,			
	Before January 1, 2012	2017	On or after July 1, 2017		
Years of service and age required to receive benefit	20 years of service, any age 15 years of service, age 62	25 years of service or 15 years of credited service, age 52.5	15 years of credited service, age 52.5, 15 or more years of service, age 55		
Final average salary is based on	Highest 36 consecutive months of last 20 years	Highest 60 consecutive months of last 20 years	Highest 60 consecutive months of last 15 years		
Benefit percent:					
Normal retirement	50% less 2.0% for each year of credited service less than 20 years OR plus 2.0% to 2.5% for each year of credited service over 20 years, not to exceed 80%		f credited service, not to ed 80%		
Accidental disability retirement	50% or no	rmal retirement, whichever	is greater		
Catastrophic disability retirement	90% for the first 60 month	ns then reduced to either 62 whichever is greater	.5% or normal retirement,		
Ordinary disability retirement Survivor benefit:	credited service, whicheve	ted with actual years of cred r is greater, multiplied by ye exceed 20 years) divided by	ears of credited service (not		
Retired members	80% to 100	% of retired member's pens	sion benefit		
Active member	80% to 100% of accidental disability retirement benefit or 100% of average monthly compensation if death was the result of injuries received on the job				

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

Retirement and survivor benefits are subject to automatic cost-of-living adjustments based on inflation. PSPRS also provides temporary disability benefits of 50 percent of the member's compensation for up to 12 months.

Health insurance premium benefits are available to retired or disabled members with 5 years of credited service. The benefits are payable only with respect to allowable health insurance premiums for which the member is responsible. Benefits range from \$100 per month to \$260 per month depending on the age of the member and dependents.

Employees covered by benefit terms - At June 30, 2021, the following employees were covered by the agent pension plan benefit terms:

	Pension	Health
Inactive employees or beneficiaries currently receiving benefits	6	6
Inactive employees entitled to but not yet receiving benefits	5	1
Active employees	62_	62
	73	69

Contributions - State statutes establish the pension contribution requirements for active PSPRS employees. In accordance with State statutes, annual actuarial valuations determine employer contribution requirements for PSPRS pension and health insurance premium benefits. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. Contribution rates are a percentage of active members' annual covered payroll. Contribution rates for the year ended June 30, 2021 are indicated below:

Active members - pension	7.65% - 11.65%
District:	
Pension	19.92 %
Health insurance	0.38 %

In addition, the District is required to contribute at the actuarially determined rate of 5.34% of annual covered payroll of retired members who worked for the District in positions that an employee who contributes to the PSPRS would typically fill and of employees participating in the PSPRS Tier 3 Risk Pool and PSPDCRP members in addition to the District's required contributions to the PSPRS Tier 3 Risk Pool and PSPDCRP.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

The District's contributions to the pension plan for the year ended June 30, 2021 were \$1,206,090, and contributions to the OPEB plan were \$23,008. During fiscal year 2021, the District paid for the pension and OPEB contributions from the general fund.

Liability (asset) - At June 30, 2021, the District reported net pension liability of \$6,536,023 and a net OPEB liability (asset) of \$(42,958). The net liabilities were measured as of June 30, 2020 and the total liability used to calculate the net liability was determined by an actuarial valuation as of that date.

Actuarial assumptions - The significant actuarial assumptions used to measure the total pension/OPEB liability are as follows:

Actuarial valuation date June 30, 2020
Actuarial cost method Entry age normal

Investment rate of return 7.3%

Wage inflation3.5% for pension/not applicable for OPEBPrice inflation2.5% for pension/not applicable for OPEBCost-of-living adjustment1.75% for pension/not applicable for OPEB

Mortality rates PubS-2010 tables Healthcare cost trend rate Not applicable

Actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2017.

The long-term expected rate of return on PSPRS pension plan investments was determined to be 7.3% using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-term expected geometric real rate of return			
U.S. public equity	23 %	4.93 %			
International public equity	15 %	6.09 %			
Global private equity	18 %	8.42 %			
Other assets (capital appreciation)	7 %	5.61 %			
Core bonds	2 %	0.22 %			
Private credit	22 %	5.31 %			
Diversifying strategies	12 %	3.22 %			
Cash - Mellon	1 %	(0.60)%			
	100 %				

Discount rate - At June 30, 2020, the discount rate used to measure the total pension/OPEB liability was 7.30%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between the actuarially determined contribution rate and the member rate. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension/OPEB liability.

# **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

# YEAR ENDED JUNE 30, 2021

# 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

Changes in the net pension liability -

	Total pension liability (a)	Plan fiduciary net position (b)	Net pension liability (a) - (b)
Balances at June 30, 2020	\$ 22,669,518	\$ 16,849,755	\$ 5,819,763
Adjustment to beginning of year	-	1	(1)
Changes for the year:			
Service cost	1,097,214	-	1,097,214
Interest on the total pension liability	1,725,671	-	1,725,671
Differences between expected and actual			
experience in the measurement of the			
pension liability	(451,281)	-	(451,281)
Contributions - employer	-	1,033,154	(1,033,154)
Contributions - employee	-	418,713	(418,713)
Net investment income	-	221,539	(221,539)
Benefit payments, including refunds of			
employee contributions	(254,802)	(254,802)	-
Administrative expense		(18,063)	18,063
Net changes	2,116,802	1,400,541	716,261
Balances at June 30, 2021	\$ 24,786,320	\$ 18,250,297	\$ 6,536,023

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued): Changes in the net OPEB liability -

	otal OPEB liability (a)	Plan fiduciary net position (b)			Net OPEB liability (a) - (b)
Balances at June 30, 2020	\$ 399,300	\$	465,212	\$	(65,912)
Changes for the year:					
Service cost	24,343		-		24,343
Interest on the total OPEB liability	31,283		-		31,283
Differences between expected and actual experience in the measurement of the					
OPEB liability	(11,158)		-		(11,158)
Contributions - employer	-		16,123		(16,123)
Net investment income	-		5,868		(5,868)
Benefit payments, including refunds of					
employee contributions	(1,800)		(1,800)		-
Administrative expense	 		(477)		477
Net changes	 42,668		19,714	_	22,954
Balances at June 30, 2021	\$ 441,968	\$	484,926	\$	(42,958)

Sensitivity of the District's net pension/OPEB (asset) liability to changes in the discount rate - The following table presents the District's net pension/OPEB (assets) liabilities calculated using the discount rate noted above, as well as what the District's net pension/OPEB (asset) liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.3%) or 1 percentage point higher (8.3%) than the current rate:

		Current	
	1% decrease (6.3%)	discount rate (7.3%)	1% increase (8.3%)
District's net pension liability	\$ 11,003,242	\$ 6,536,023	\$ 2,972,624
District's net OPEB liability (asset)	\$ 20,981	\$ (42,958)	\$ (96,209)

Plan fiduciary net position - Detailed information about the plans' fiduciary net position is available in the separately issued PSPRS financial report.

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

Expense - For the year ended June 30, 2021, the District recognized pension expense for PSPRS of \$1,695,093 and OPEB expense of \$1,400.

Deferred outflows/inflows of resources - At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

		Per	sic	n		He	altl	h
		Deferred		Deferred		Deferred		Deferred
	c	outflows of		inflows of	(	outflows of		inflows of
		resources		resources		resources		resources
Differences between expected and								
actual experience	\$	500,558	\$	772,575	\$	-	\$	103,582
Changes in assumptions		1,420,328		-		6,304		10,786
Net difference between projected and								
actual earnings on plan investments		954,172		-		25,842		-
Contributions subsequent to the								
measurement date	_	1,206,090	_		_	23,008	_	
	\$	4,081,148	\$	772,575	\$	55,154	\$	114,368

The amounts reported as deferred outflows of resources related to pensions and OPEB resulting from District contributions subsequent to the measurement date will be recognized as an increase in the net asset or a reduction of the net liability in the year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be recognized as expenses as follows:

Year ending <u>June 30</u> ,		Pension	Health
2022	\$	374,655	\$ (8,801)
2023		479,666	(5,955)
2024		465,697	(6,300)
2025		402,355	(8,006)
2026		167,026	(13,726)
Thereafter		213,084	 (39,434)
	<u>\$</u>	2,102,483	\$ (82,222)

#### **NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

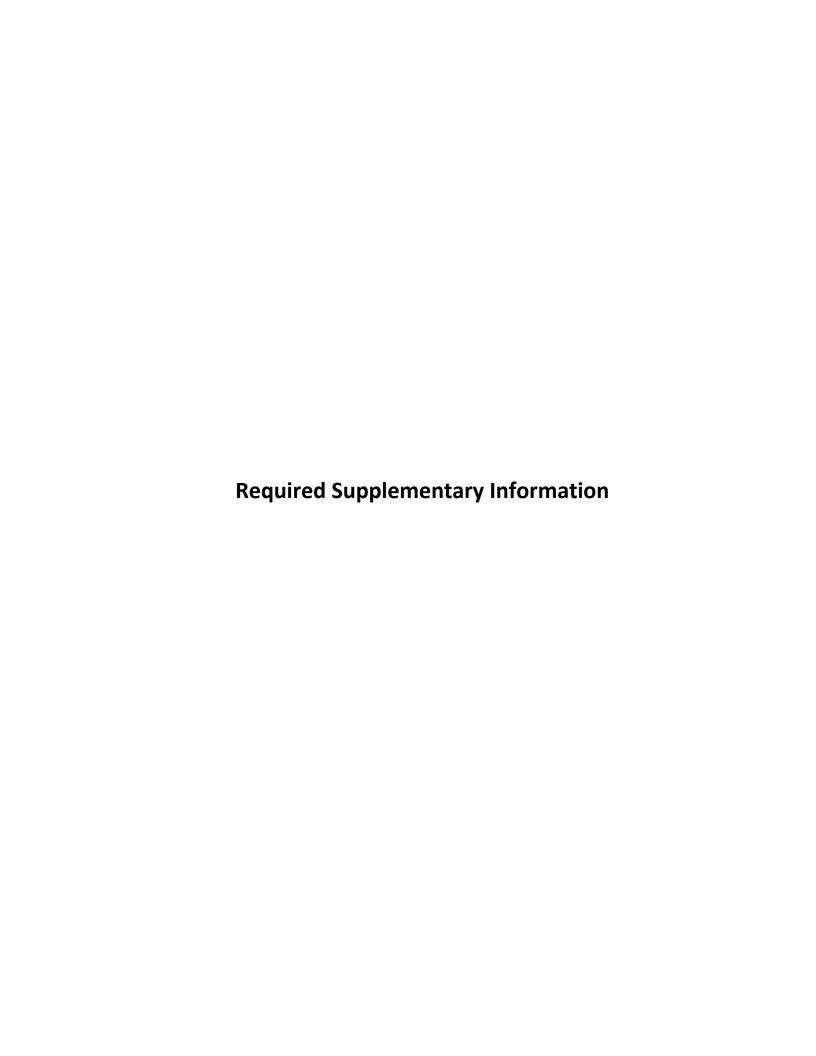
#### YEAR ENDED JUNE 30, 2021

#### 12. Pension and other postemployment benefits (continued):

Public Safety Personnel Retirement System (PSPRS) (continued):

PSPDCRP plan – District employees who are regularly assigned hazardous duty and aren't members of PSPRS participate in the PSPDCRP. The PSPDCRP is a defined contribution pension plan. The PSPRS Board of Trustees governs the PSPDCRP according to the provisions of A.R.S. Title 38, Chapter 5, Article 4.1. Benefit terms, including contribution requirements, are established by State statute.

For the year ended June 30, 2021, active PSPDCRP members were required by statute to contribute at least 9 percent of the members' annual covered payroll, and the District was required by statute to contribute 9 percent of active members' annual covered payroll to an individual employee account. Employees are immediately vested in their own contributions and the earnings on those contributions. Employees vest in a portion of the District's contributions each year as set forth in statute. The plan retains nonvested District contributions when forfeited because of employment terminations.



# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL - GENERAL FUND

# YEAR ENDED JUNE 30, 2021

	Budgeted	d amounts		
	Original	Final	Actual	Variance with final budget
Revenues:				
Property taxes	\$ 9,457,987	\$ 9,457,987	\$ 9,461,115	\$ 3,128
Fire district assistance tax	473,019	473,019	476,441	3,422
Grants and contributions	100,000	463,202	407,094	(56,108)
Charges for services	2,922,000	3,402,000	3,747,359	345,359
Investment earnings	25,000	25,000	17,286	(7,714)
Other	110,500	110,500	115,778	5,278
Total revenues	13,088,506	13,931,708	14,225,073	293,365
Expenditures: Public safety:				
Emergency operations	10,670,805	11,637,724	10,626,408	(1,011,316)
Administration	1,833,881	1,710,164	1,645,723	(64,441)
Debt service	583,820	583,820	630,584	46,764
Total expenditures	13,088,506	13,931,708	12,902,715	(1,028,993)
Revenues over expenditures	-	-	1,322,358	1,322,358
Other financing sources (uses):				
Transfers out			(311,144)	(311,144)
Total other financing uses			(311,144)	(311,144)
Net change in fund balance	-	-	1,011,214	1,011,214
Fund balance, beginning of year			1,602,767	1,602,767
Fund balance, end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,613,981</u>	\$ 2,613,981

# SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION/OPEB LIABILITY - COST SHARING PLAN (ASRS)

# YEAR ENDED JUNE 30, 2021

Reporting date (Measurement date)	_	2021 (2020)	_	2020 (2019)	_	2019 (2018)	_	2018 (2017)	 2017 (2016)	2016 (2015)	2015 (2014)	_	2014 (2013)		2013 (2012)		2012 (2011)	
District's proportion of the net pension liability		0.005820 %		0.006190 %		0.006270 %		0.006340 %	0.004790 %	0.004590 %	0.002283 %		-	%	-	%	-	%
District's proportionate share of the net pension liability	\$	1,008,403	\$	900,717	\$	874,444	\$	987,648	\$ 773,154	\$ 714,460	\$ 337,767	\$	-		\$ -		\$ -	
District's covered payroll	\$	612,249	\$	639,209	\$	614,771	\$	451,809	\$ 424,027	\$ 202,185	\$ 185,000	\$	-		\$ -		\$ -	
District's proportionate share of the net pension liability as a percentage of its covered employee payroll		165 %		141 %		142 %		219 %	182 %	353 %	183 %		-	%	-	%	-	%
Plan fiduciary net position as a percentage of total pension liability		69 %		73 %		73 %		70 %	67 %	68 %	69 %		-	%	-	%	-	%

# ASRS Health insurance premium benefit (schedule to be built prospectively from 2018; 2017 - 2012 information not available)

Reporting date (Measurement date)	2021 (2020)	_	2020 (2019)	_	2019 (2018)	2018 (2017)	2017 (2016)		201 (201		2015 (2014)		2014 (2013			2013 (2012)		2012 2011)	
District's proportion of the net OPEB (asset)	0.005970 %		0.006350 %		0.006390 %	0.006340 %	-	%	-	%	-	%	-	%	6	-	%	-	%
District's proportionate share of the net OPEB (asset)	\$ (4,227)	\$	(1,755)	\$	(2,301)	\$ (3,500)	\$ -	ç	; -	\$	-	\$	-		\$	-	ç	\$ -	
District's covered payroll	\$ 612,249	\$	639,209	\$	614,771	\$ 451,809	\$ -	ç	-	\$	-	\$	-		\$	-	9	\$ -	
District's proportionate share of the net OPEB (asset) as a percentage of its covered payroll	(0.69)%		(0.27)%		(0.37)%	(0.77)%	-	%	-	%	-	%	-	%	6	-	%	-	%
Plan fiduciary net position as a percentage of total OPEB (asset)	104 %		102 %		102 %	104 %	-	%	-	%	-	%	-	%	6	-	%	-	%

# SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION/OPEB LIABILITY - COST SHARING PLAN (ASRS) (CONTINUED)

# YEAR ENDED JUNE 30, 2021

# ASRS Long-term disability (schedule to be built prospectively from 2018; 2017 - 2012 information not available)

Reporting date (Measurement date)	2021 (2020)	 2020 (2019)	_	2019 (2018)	_	2018 (2017)	2017 (2016)		2016 (2015)		2015 (2014)		2014 (2013)		2013 (2012)		201: (201:		
District's proportion of the net OPEB liability	0.005900 %	0.006290 %		0.006290 %		0.006370 %	-	%	-	%	-	%	-	%	-	%	-	%	
District's proportionate share of the net OPEB liability	\$ 4,476	\$ 4,098	\$	3,287	\$	2,309	\$ -	5	\$ -	\$	-		\$ -		\$ -	\$	-		
District's covered payroll	\$ 612,249	\$ 639,209	\$	614,771	\$	451,809	\$ -	,	\$ -	\$	-		\$ -		\$ -	\$	-		
District's proportionate share of the net OPEB liability as a percentage of its covered payroll	0.73 %	0.64 %		0.53 %		0.51 %	-	%	-	%	-	%	-	%	-	%	-	%	
Plan fiduciary net position as a percentage of total OPEB liability	68 %	78 %		78 %		84 %	-	%	-	%	-	%	-	%	-	%	_	%	

# SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS - AGENT RETIREMENT PLAN (PSPRS)

# YEAR ENDED JUNE 30, 2021

# (schedule to be built prospectively from 2015; 2014 - 2012 information not available)

Reporting date (Measurement date)		2021 (2020)	_	2020 (2019)	_	2019 (2018)	_	2018 (2017)	_	2017 (2016)	_	2016 (2015)		2015 (2014)		2014 (2013)		 2013 (2012)		.012 .011)	_
Total pension liability Service cost	\$	1,097,214	\$	1,124,509	\$	1,063,071	\$	1,041,409	\$	840,308	\$	774,187	\$	770,228	\$	-		\$ -		\$ -	
Interest		1,725,671		1,565,178		1,370,967		1,187,356		907,545		855,470		728,385		-		-		-	
Benefit changes Difference between expected and actual		-		-		-		254,688		1,457,993		-		25,804		-		-		-	
experience		(451,281)		(440,112)		173,738		106,044		561,388		(691,884)		(52,069)							
Assumption changes		(431,281)		664,775		-		558,357		703,722		(091,884)		376,185		-		-		-	
Benefit payments, including refunds of				004,773				330,337		703,722				370,103							
employee contributions		(254,802)		(542,745)		(609,813)		(317,221)		(285,139)		(329,770)		(133,428)		_		_		_	
Net change in total pension liability		2,116,802		2,371,605	_	1,997,963	_	2,830,633	_	4,185,817	_	608,003		1,715,105	_	_		 -	_	 -	_
Total pension liability, beginning		22,669,518		20,297,913		18,299,950		15,469,317		11,283,500		10,675,497		8,960,392		-		_		_	
Total pension liability, ending (a)	\$	24,786,320	\$	22,669,518	\$	20,297,913	\$	18,299,950	\$	15,469,317	\$	11,283,500	\$	10,675,497	\$	-		\$ -		\$ -	
					_		_		_												_
Plan fiduciary net position	_	4		(5.477)	,		,		,		,		_		,						
Adjustment to beginning of year	\$		\$	(5,177)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		\$ -		\$ -	
Contributions - employer		1,033,154		1,016,092		1,070,486		590,577		610,185		476,770		545,301		-		-		-	
Contributions - employee Pension plan net investment income		418,713 221,539		433,247 835,742		400,610 971,784		511,035 1,437,614		515,430 65,212		451,335 372,057		422,123 1,129,216		-		-		-	
Benefit payments, including refunds of		221,539		835,742		9/1,/84		1,437,014		05,212		3/2,05/		1,129,216		-		-		-	
employee contributions		(254,802)		(542,745)		(609,813)		(317,221)		(285,139)		(329,770)		(133,428)		_		_		_	
Hall/Parker settlement		(254,802)		(342,743)		(690,726)		(317,221)		(203,133)		(323,770)		(133,428)		_		_		_	
Administrative expenses		(18,063)		(15,518)		(15,490)		(13,120)		(9,784)		(10,226)		_		_		_		_	
Other		-		-		5,460		10,303		41,174		(7,371)		(10,756)		_		_		_	
Net change in fiduciary net position	_	1,400,542		1,721,641	_	1,132,311	_	2,219,188	_	937,078	_	952,795	_	1,952,456	_	-	_	 -		 -	_
Plan fiduciary net position, beginning		16,849,755		15,128,114		13,995,803		11,776,615		10,839,537		9,886,742		7,934,286		-		-		-	
Plan fiduciary net position, ending (b)	\$	18,250,297	\$	16,849,755	\$	15,128,114	\$	13,995,803	\$	11,776,615	\$	10,839,537	\$	9,886,742	\$	-		\$ -		\$ -	
Net pension liability, ending (a) - (b)	\$	6,536,023	\$	5,819,763	\$	5,169,799	\$	4,304,147	\$	3,692,702	\$	443,963	\$	788,755	\$	-		\$ -		\$ -	
Plan fiduciary net position as a percentage of total pension liability		73.63 %		74.33 %		74.53 %		76.48 %		76.13 %		96.07 %		92.61 %		-	%	-	%	-	%
Covered valuation payroll	\$	5,488,954	\$	5,043,650	\$	5,642,856	\$	4,541,687	\$	4,356,185	\$	3,870,372	\$	3,922,070	\$	-		\$ -		\$ -	
Net pension liability as a percentage of covered valuation payroll		119.08 %		115.39 %		91.62 %		94.77 %		84.77 %		11.47 %		20.11 %		-	%	-	%	-	%

# SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS - AGENT RETIREMENT PLAN (PSPRS)

# YEAR ENDED JUNE 30, 2021

# (schedule to be built prospectively from 2018; 2017 - 2012 information not available)

Reporting date (Measurement date)	_	2021 (2020)		2020 (2019)	_	2019 (2018)	_	2018 (2017)	_	2017 (2016)			2016 (2015)		2015 2014)			2014 2013)			2013 (2012)			2012 (2011)	
Total OPEB liability Service cost	۲.	24.242	۲	15.052	۲.	16 012	۲.	15 806	۲			<b>ب</b>		٠,						¢			Ļ		
Interest on total OPEB liability	>	24,343 31,283	>	15,852 32,387	Ş	16,813 29,932	<b>&gt;</b>	15,896 30,194	Ş	-		<b>&gt;</b>	-	\$	-	÷	•	-		<b>&gt;</b>	-		<b>&gt;</b>	-	
Benefit changes		51,265		52,567		29,932		1,237		_			_		_			-			-			_	
Difference between expected and actual								1,237																	
experience		(11,158)		(77,730)		(19,215)		(27,093)		_			_		_			_			_			_	
Assumption changes		-		7,877		-		(16,462)		-			-		_			-			-			_	
Benefit payments		(1,800)		(1,800)		(1,800)		(2,840)		-			-		-			-			-			-	
Net change in total OPEB liability		42,668		(23,414)		25,730		932		-			-		-			-			-			-	
Total OPEB liability, beginning		399,300		422,714		396,984		396,052		-			-		-			-						-	
Total OPEB liability, ending (a)	\$	441,968	\$	399,300	\$	422,714	\$	396,984	\$	-	:	\$	-	<u>\$</u>	-	_	<u> </u>	-	_	\$			\$	-	
Plan fiduciary net position																									
Adjustment to beginning of year	Ś	-	Ś	5,177	\$	-	\$	-	\$	_		Ś	_	Ś	_	9	;	_		Ś	_		\$	_	
Contributions - employer	•	16,123	•	17,733		14,770		18,721	•	-		•	-		_			-		•	-		•	_	
Contributions - employee		- '		-		-		-		-			-		-			-			-			-	
Net investment income		5,868		23,220		26,996		39,311		-			-		-			-			-			-	
Benefit payments		(1,800)		(1,800)		(1,800)		(2,840)		-			-		-			-			-			-	
Administrative expenses		(477)		(401)		(411)		(348)		-			-		-			-			-			-	
Other			_		_	1	_			-			-		-			-						-	
Net change in fiduciary net position		19,714		43,929		39,556		54,844		-			-		-			-			-			-	
Plan fiduciary net position, beginning	_	465,212	_	421,283	_	381,727	_	326,883	_	-		_	-	<del>-</del> -	-	<del>-</del> -		-					_	-	
Plan fiduciary net position, ending (b)	Ş	484,926	Ş	465,212	Ş	421,283	\$	381,727	Ş	-	_ :	Ş	-	_	-	<u> </u>	•	-		Ş			Ş	-	
Net OPEB liability (asset), ending (a) - (b)	\$	(42,958)	\$	(65,912)	\$	1,431	\$	15,257	\$	-	:	\$	-	\$	-	Ş	;	-		\$	-		\$	-	
Plan fiduciary net position as a percentage of total OPEB liability		109.72 %		116.51 %		99.66 %		96.16 %		-	%		-	%	_	%		-	%		-	%		-	%
Covered valuation payroll	\$	5,488,954	\$	5,043,650	\$	5,642,856	\$	4,541,687	\$	-		\$	-	\$	-	ç	;	-		\$	-		\$	-	
Net OPEB liability as a percentage of covered valuation payroll		(0.78)%		(1.31)%		0.03 %		0.34 %		-	%		-	%	-	%		-	%		-	%		-	%

# **SCHEDULE OF PENSION/OPEB CONTRIBUTIONS**

# YEAR ENDED JUNE 30, 2021

Reporting fiscal year	 2021	 2020	_	2019	2018	 2017	 2016	_	2015	_	2014		2	2013		2012	
Statutorily required contribution Contributions in relation to the	\$ 80,821	\$ 75,558	\$	73,016	\$ 67,010	\$ 48,705	\$ 46,007	\$	22,018	\$	-	Ş	\$	-	\$	-	
contractually required contribution	80,821	75,558		73,016	67,010	48,705	46,007		22,018		-			-			
Contribution deficiency (excess)	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	\$	-	\$	-		5	-	\$		
District's covered payroll	\$ 693,742	\$ 612,249	\$	639,209	\$ 614,771	\$ 451,809	\$ 424,027	\$	202,185	\$	-	9	5	-	\$	-	
Contributions as a percentage of covered payroll	11.65 %	12.34 %		11.42 %	10.90 %	10.78 %	10.85 %		10.89 %		-	%		-	%	-	%

# ASRS Health insurance premium benefit (schedule to be built prospectively from 2018; 2017 - 2012 information not available)

Reporting fiscal year	2021		2020		2019		2018		2017			2016		2015		201			2013		2012		
Statutorily required contribution Contributions in relation to the	\$	2,706	\$	3,233	\$	3,004	\$	2,705	\$	-	\$	-		\$	-	\$	-	\$		-	\$	-	
contractually required contribution		2,706		3,233		3,004		2,705		-		-			-		-			-		-	
Contribution deficiency (excess)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-	\$		-	\$	-	
District's covered payroll	\$	693,742	\$	612,249	\$	639,209	\$	614,771	\$	-	\$	-		\$	-	\$	-	\$		-	\$	-	
Contributions as a percentage of covered payroll		0.39 %		0.53 %		0.47 %		0.44 %		-	%	-	9	%	-	%	-	%	-		%	-	%

# ASRS Long-term disability (schedule to be built prospectively from 2018; 2017 - 2012 information not available)

Reporting fiscal year		2021	_	2020	 2019	 2018	2017		2016		2015		20	14		2013		20	012	2	
Statutorily required contribution Contributions in relation to the	\$	1,249	\$	1,122	\$ 1,045	\$ 984	\$ -	\$	-	\$	-	\$		-	\$	-	Ş	<b>;</b>	-		
contractually required contribution		1,249		1,122	 1,045	 984	-		-		-			-		-			-		
Contribution deficiency (excess)	\$	-	\$	-	\$ -	\$ -	\$ -	\$	-	\$	-	\$		-	\$	-	9	,	-	_	
District's covered payroll	\$	693,742	\$	612,249	\$ 639,209	\$ 614,771	\$ -	\$	-	\$	-	\$		-	\$	-	\$	;	-		
Contributions as a percentage of covered payroll		0.18 %		0.18 %	0.16 %	0.16 %	-	%	-	%	-	%	-		%	_	%	-	-	%	

## SCHEDULE OF PENSION/OPEB CONTRIBUTIONS (CONTINUED)

# YEAR ENDED JUNE 30, 2021

# PSPRS Pension (schedule to be built prospectively from 2015; 2014 - 2012 information not available)

Reporting fiscal year	_	2021		2020		2019		2018		2017		2016		2015	2014				2013		2		
Statutorily required contribution Contributions in relation to the	\$	1,206,090	\$	1,040,441	\$	1,045,614	\$	933,082	\$	610,185	\$	476,770	\$	545,301	\$	-	\$	;	-	9	\$	-	
contractually required contribution Contribution deficiency (excess)	\$	1,206,090 -	\$	1,040,441	\$	1,045,614	\$	242,356 690,726	\$	610,185	\$	476,770 -	\$	545,301 -	\$	-	<u>\$</u>	5	-	_ ;	\$	-	<u> </u>
District's covered payroll	\$	6,323,822	\$	5,488,954	\$	5,043,650	\$	5,642,856	\$	4,541,687	\$	4,356,185	\$	3,870,372	\$	-	\$	;	-	9	\$	-	
Contributions as a percentage of covered payroll		19.07 %		18.96 %		20.73 %		4.29 %		14.01 %		12.32 %		13.90 %		-	%		-	%		-	%

# PSPRS Health (schedule to be built prospectively from 2018; 2017 - 2012 information not available) Reporting fiscal year 2021 2020 2019 2018 2017 2016 2015 2014 2013

Reporting fiscal year	2021			2020		2019		2018		2017		2016			2015		2014			2013		12		
Statutorily required contribution Contributions in relation to the	\$	23,008	\$	17,288	\$	18,317	\$	4,871	\$	-	\$		-	\$	-	\$	-		\$	-	\$	;	-	
contractually required contribution		23,008		17,288		18,317		4,871		-			-		-		-			-				
Contribution deficiency (excess)	\$	-	\$	-	\$	-	\$	-	\$	-	\$		-	\$	-	\$	-		\$	-	<u>\$</u>	;		
District's covered payroll	\$	6,323,822	\$	5,488,954	\$	5,043,650	\$	5,642,856	\$	-	\$		-	\$	-	\$	-		\$	-	\$	;	-	
Contributions as a percentage of covered payroll		0.36 %		0.31 %		0.36 %		0.09 %		-	%		-	%	-	%	-	%		-	%	-	%	

#### NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

#### YEAR ENDED JUNE 30, 2021

#### 1. Budgetary basis of accounting:

The District prepares its annual budget on the modified accrual basis of accounting. The level of budgetary control is at the fund level. A budgetary comparison schedule for the general fund is included as required supplementary information to provide meaningful comparison of actual results to budget on a budget basis.

#### 2. Pension and OPEB plan schedules:

Actuarially determined contribution rates:

Actuarial determined contribution rates for PSPRS are calculated as of June 30 two years prior to the end of the fiscal year in which contributions are made. The actuarial methods and assumptions used to establish the contribution requirements are as follows:

Actuarial cost method Entry age normal

Amortization method Level percent-of-pay, closed

Remaining amortization period as of the 2019 17 years

actuarial valuation

Asset valuation method 7 year smoothed market; 80%/120% corridor

Actuarial assumptions:

Investment rate of return PSPRS members with initial membership date before

July 1, 2017: In the 2017 actuarial valuation, the investment rate of return was decreased from 7.5% to 7.4%. In the 2016 actuarial valuation, the investment rate of return was decreased from 7.85% to 7.5%. In the 2013 actuarial valuation, the investment rate of return was decreased from 8.0% to 7.85%. PSPRS members with initial membership on or after July 1,

2017: 7%

Salary increase In the 2017 actuarial valuation, projected salary

increases were decreased from 4.0% - 8.0% to 3.5% - 7.5%. In the 2014 actuarial valuation, projected salary increases were decreased from 4.5% - 8.5% to 4.0% - 8.0%. In the 2013 actuarial valuation, projected salary increases were decreased from 5.0% - 9.0% to 4.5% -

8.5%.

#### **NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (CONTINUED)**

#### YEAR ENDED JUNE 30, 2021

#### 2. Pension and OPEB plan schedules (continued):

Actuarially determined contribution rates (continued):

Wage growth In the 2017 actuarial valuation, wage growth was

decreased from 4% to 3.5%. In the 2014 actuarial valuation, wage growth was decreased from 4.5% to 4.0%. In the 2013 actuarial valuation, wage growth

was decreased from 5.0% to 4.5%.

Retirement age Experience-based table of rates that is specific to the

type of eligibility condition. Last updated for the 2012

valuation pursuant to an experience study of the

period July 1, 2006 - June 30, 2011.

Mortality In the 2017 actuarial valuation, changed to RP-2014

tables, with 75% of MP-2016 fully generational

projection scales. RP-2000 mortality table (adjusted by

105% for both males and females).

#### Factors that affect trends:

Arizona courts have ruled that provisions of a 2011 law that changed the mechanism for funding permanent pension benefit increases and increased employee pension contribution rates were unconstitutional or a breach of contract because those provisions apply to individuals who were members as of the law's effective date. As a result, the PSPRS changed benefit terms to reflect the prior mechanism for funding permanent benefit increases for those members and revised actuarial assumptions to explicitly value future permanent benefit increases. PSPRS also reduced those members' employee contribution rates. These changes are reflected in the plans' pension liabilities for fiscal year 2015 (measurement date 2014) for members who were retired as of the law's effective date and fiscal year 2018 (measurement date 2017) for members who retired or will retire after the law's effective date. These changes also increased the PSPRS-required pension contributions beginning in fiscal year 2016 for members who were retired as of the law's effective date. These changes increased the PSPRS-required contributions beginning in fiscal year 2019 for members who retired or will retire after the law's effective date. Also, the District refunded excess employee contributions to PSPRS members. PSPRS allowed the District to reduce its actual employer contributions for the refund amounts. As a result, the District's pension contributions were less than the actuarially or statutorily determined contributions for 2018 and 2019.



# **STATISTICAL SECTION**

## Statistical Section

This part of the annual comprehensive financial report of the District presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health of the District.

This section contains the following tables and information:

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the financial performance and well-being of the District have changed over time.

## **Revenue Capacity**

These schedules contain information to help the reader assess the most significant local revenue source of the District – the property tax.

#### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the current levels of outstanding debt of the District and its ability to issue additional debt in the future.

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the financial activities of the District take place.

## **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the financial report of the District relates to the services the District provides and the activities it performs.

## **NET POSITION BY COMPONENT**

## **LAST TEN FISCAL YEARS**

(Accrual Basis of Accounting)

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

					Fisca	l year				
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental Activities  Net investments in capital assets	\$ 4,219,707	\$ 4,157,702	\$ 4,259,336	\$ 4,066,259	\$ 3,925,410	\$ 3,830,436	\$ 3,768,360	\$ -	\$ -	\$ -
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	(1,749,725)	(2,052,704)	(1,891,247)	(1,739,701)	(65,683)	2,633,054	3,114,253			<u> </u>
Total governmental activities net position	\$ 2,469,982	\$ 2,104,998	\$ 2,368,089	\$ 2,326,558	\$ 3,859,727	\$ 6,463,490	\$ 6,882,613	<u>\$ -</u>	<u>\$ -</u>	\$ -

## **CHANGES IN NET POSITION**

## **LAST TEN FISCAL YEARS**

(Accrual Basis of Accounting)

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

					Fisca	l year				
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Expenses										
Governmental activities:										
Public Safety	\$ 13,478,708	\$ 11,810,992	\$ 11,597,538	\$ 11,076,465	\$ 11,450,257	\$ 9,008,325	\$ 6,567,793	\$ -	\$ -	\$ -
Interest	129,554	146,055	158,055	157,258	87,470	157,013	72,933			
Total primary government										
expenses	13,608,262	11,957,047	11,755,593	11,233,723	11,537,727	9,165,338	6,640,726			
Program revenues										
Governmental activities:										
Charges for services	3,515,616	2,327,978	2,090,090	1,689,332	1,358,247	1,239,532	508,134	-	-	-
Capital grants and contributions	173,998	13,308	333,948	2,459	-	5,982	37,695	-	-	-
Operating grants and contributions	233,096								<u> </u>	
Total primary government										
revenues	3,922,710	2,341,286	2,424,038	1,691,791	1,358,247	1,245,514	545,829	_		
Total primary government net										
expenses	(9,685,552)	(9,615,761)	(9,331,555)	(9,541,932)	(10,179,480)	(7,919,824)	(6,094,897)			
General revenues and other changes in	n net position									
Property taxes	9,441,031	8,750,112	8,006,024	7,759,831	7,216,046	6,898,288	5,765,711	-	-	-
Fire district assistance tax	476,441	473,018	465,107	446,983	439,280	400,000	379,631	-	-	-
Investment earnings	17,286	26,511	25,615	23,890	18,760	21,403	27,283	-	-	-
Other	115,778	103,029	91,128	60,365	126,610	60,760	53,910	-	-	-
Gain (loss) on sale of capital assets			137,002	(232,038)	452,455	70,250	87,810			
Total primary government	10,050,536	9,352,670	8,724,876	8,059,031	8,253,151	7,450,701	6,314,345			
Extraordinary item	-	-	-	-	(677,434)	-	-	-	-	-
Change in net position										
Total primary government	\$ 364,984	\$ (263,091)	\$ (606,679)	\$ (1,482,901)	\$ (2,603,763)	\$ (469,123)	\$ 219,448	\$ -	\$ -	<u>\$ -</u>

## **FUND BALANCES OF GOVERNMENTAL FUNDS**

## LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

		_	_			_		Fisca	l yea	ar								
		2021	2020	2019		2018		2017		2016		2015		2014	2013		20	12
General fund								,										
Nonspendable	\$	56,050	\$ 25,375	\$ 32,850	\$	28,007	\$	173,856	\$	100,561	\$	26,437	\$	-	\$ -	\$		-
Restricted		-	-	-		-		-		-		-		-	-			-
Committed		-	-	-		-		220,414		-		-		-	-			-
Assigned		-	-	-		-		-		78,838		161,657		-	-			-
Unassigned		2,557,931	 1,577,392	 1,588,823	_	1,645,531	_	1,790,939		3,280,319	_	3,833,047		-	 -			
Total general fund	\$ 2	2,613,981	\$ 1,602,767	\$ 1,621,673	\$	1,673,538	\$	2,185,209	\$	3,459,718	\$	4,021,141	\$	-	\$ -	\$		
All other governmental funds																		
Nonspendable	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$		-
Restricted		-	-	-		-		_		-		-		-	-			-
Committed		19,215	18,962	18,594		18,935		3,250,400		-		-		-	-			-
Assigned		-	-	-		-		-		-		-		-	-			-
Unassigned			 		_		_				_		_	-	 -			
Total all other governmental																		
funds	<u>\$</u>	19,215	\$ 18,962	\$ 18,594	\$	18,935	\$	3,250,400	\$		\$		\$	-	\$ -	<u>\$</u>		

## CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS AND DEBT SERVICE RATIO

## LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

	_	_								Fisca	yea	ır									
		2021		2020	_	2019		2018		2017	_	2016		2015	_	2014		2013	_	2012	_
Revenues																					
Taxes	\$	9,461,115	\$	8,769,747	\$	8,142,520	\$	7,740,468	\$	7,192,863	\$	6,962,934	\$	5,677,030	\$	-	\$	-	:	\$ -	
Fire district assistance tax		476,441		473,018		465,107		446,983		439,280		400,000		379,631		-		-		-	
Grants and contributions		407,094		13,308		333,948		2,459		-		5,982		37,695		-		-		-	
Charges for services		3,747,359		2,232,313		2,136,745		1,550,156		1,340,563		1,326,760		451,151		-		-		-	
Investment earnings		17,286		26,511		25,615		23,890		18,760		21,403		27,283		-		-		-	
Other		115,778		103,029		91,128		60,365		126,610		60,760		53,910		-		-		-	
Total revenues		14,225,073		11,617,926		11,195,063		9,824,321		9,118,076		8,777,839		6,626,700		-		-		-	
Expenditures																					
Public Safety		12,272,131		10,838,922		10,816,222		9,883,972		9,283,895		8,627,541		6,316,678		-		-		-	
Capital outlay		310,891		158,214		359,746		3,592,687		483,286		1,293,653		2,244,281		-		-		-	
Debt service:																					
Principal		500,558		488,892		476,975		426,694		324,788		178,561		773,758		-		-		-	
Interest		130,026		150,436		160,416		153,342		83,001		159,757		72,603		-		-		-	
Total expenditures		13,213,606		11,636,464		11,813,359		14,056,695		10,174,970		10,259,512		9,407,320		-		-		-	
Revenues under expenditures		1,011,467		(18,538)	_	(618,296)	_	(4,232,374)		(1,056,894)	_	(1,481,673)		(2,780,620)		-		-	_ :		_
Other financing sources (uses)																					
Proceeds from sale of capital assets		-		-		166,537		15,000		482,785		70,250		87,810		-		-		-	
Issuance of capital lease obligations		-		-		-		473,238		2,550,000		2,061,168		1,700,000		-		-		-	
Payment on refinanced capital leases		-						_		_		(1,261,168)				-		-		-	
Total other financing sources (uses)		-		-		166,537	_	488,238		3,032,785		870,250		1,787,810		-		-			_
Special item		-	_	-		-	_			_		50,000		-		-		-	_		
Net change in fund balances	\$	1,011,467	\$	(18,538)	\$	(451,759)	\$	(3,744,136)	\$	1,975,891	\$	(561,423)	\$	(992,810)	\$	-	\$	-	_ :	\$ 	_
Debt service as a percentage of noncapital expenditures		4.89 %	_	5.57 <u>%</u>		5.56 %	_	5.54 %	_	4.21 %		3.77 %	_	11.82 %		- 9	<u>%</u>	-	%		%

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

## **LAST TEN FISCAL YEARS**

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

							Total		•	
Fiscal year	Commercial, Industrial, Utilities, & Mines	Agriculture & Vacant	Residential (owner occupied)	Residential (rental)	Railroad	Less: Tax exempt real property	Taxable assessed value	Direct tax rate	Estimated real market value	Assessed value as a % of actual value
2012	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
2013	-	-	-	-	-	-	-	-	-	- %
2014	-	-	-	-	-	-	-	-	-	- %
2015	52,230,645	29,447,661	78,328,894	96,732,453	-	13,384,532	243,355,121	3.0598	1,871,962,469	13 %
2016	52,524,844	29,613,531	78,770,097	98,831,406	-	15,014,012	244,725,866	2.8488	1,921,497,700	13 %
2017	53,326,792	30,065,670	79,972,757	99,321,820	-	14,224,702	248,462,337	2.8901	2,136,436,673	12 %
2018	55,546,905	31,317,370	83,302,201	103,078,816	-	14,438,916	258,806,376	2.9997	2,228,458,600	12 %
2019	57,453,360	32,392,230	86,161,260	105,132,561	-	13,450,403	267,689,008	2.9997	2,419,192,315	11 %
2020	60,051,245	33,856,919	90,057,238	110,010,677	-	14,182,902	279,793,177	2.9789	2,544,341,153	11 %
2021	67,746,634	38,195,583	101,597,806	123,073,292	-	14,965,475	315,647,840	2.9964	2,882,667,229	11 %

Source: Navajo County Tax Assessor

#### PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS

#### **LAST TEN FISCAL YEARS**

## (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

**Overlapping Rates** Timber Mesa Fire City of Show Low Show Low Bluff Show Low Unified Blue Ridge Unified Street Light Community and Medical Pinetop-Lakeside Total direct and overlapping rates Fiscal year District Navajo County School District School District District Sanitary District **Facilities District** \$ \$ \$ \$ \$ \$ 2012 \$ \$ 2013 2014 2015 2.9286 2.9884 3.7136 5.2569 0.1291 0.2890 3.5500 18.8556 3.0894 19.3952 2016 2.8488 4.2625 5.2154 0.1401 0.2890 3.5500 2017 2.8901 3.1365 4.7800 5.4904 0.1401 0.2795 3.5500 20.2666 2018 2.9997 3.9145 4.2377 6.1809 0.1401 0.2727 3.5500 21.2956 2019 2.9997 4.5940 0.1401 0.2642 3.5500 3.9128 6.0160 21.4768 2020 2.9789 3.8707 4.6385 5.9954 0.1401 0.2531 17.8767 2021 3.7920 4.1726 5.4109 0.1401 0.2389 2.9964 16.7509

Source: Navajo County Tax Assessor

## PRINCIPAL PROPERTY TAXPAYERS

## **CURRENT AND NINE YEARS AGO**

			June 3	0, 2021
				Percent of total
Taxpayer	Type of business		sessed value	assessed valuation
Arizona Public Service Company	Utility	\$	4,190,737	1.33 %
Navopache Electric Co-Op	Utility		4,053,654	1.28
Smith Bagley Inc	Telecommunications		2,758,539	0.87
Walmart Stores Inc	Retail		2,643,198	0.84
Unisource Energy Corporation	Utility		2,517,729	0.80
Citizens Telecomm of White Mountains	Telecommunications		2,007,900	0.64
Lowe's HIW Inc	Retail		1,409,805	0.45
Home Depot USA Inc	Retail		1,093,651	0.35
Elk Ridge Apartments	Housing		893,397	0.28
Show Low Yale Casitas LLC	Hospitality		290,929	0.09
		\$	21,859,539	6.93 %
Total assessed value		\$	315,647,840	
			June 30	) <u>,</u> 2012 *
				Percent of total
Taxpayer	Type of business	As:	sessed value	assessed valuation
		\$	-	- 9
			-	-
			-	-
			-	-
			_	-
			_	_
			_	_
			_	-
			- -	-
		\$	-	9
Total assessed value		\$	_	

Source: Navajo County Assessor

<sup>\*</sup> District was established in 2015; therefore, information regarding the top 10 taxpayers within their boundaries is not available for this date.

## **PROPERTY TAX LEVIES AND COLLECTIONS**

## **LAST TEN FISCAL YEARS**

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

							Со	llected within the the lev		year of			Total collection	s to date
Fiscal year	Оре	erating property tax levy	Tax ro	oll corrections	Pr	operty tax levy (adjusted)		Amount	<u></u> % c	of levy	<u>s</u>	Collections in subsequent years	 Amount	% of levy
2012	\$	-	\$	-	\$	-	\$	-		- %	\$	-	\$ -	- %
2013		-		-		-		-		-		-	-	-
2014		-		-		-		-		-		-	-	-
2015		7,681,297		1,797		7,683,094		6,931,912		90.2		744,078	7,675,990	99.9
2016		7,160,329		2,998		7,163,327		6,665,357		93.1		276,010	6,941,367	96.9
2017		7,182,975		2,998		7,185,973		6,943,248		96.7		239,098	7,182,346	100.0
2018		7,766,430		(14,331)		7,752,099		7,476,749		96.3		269,009	7,745,758	99.9
2019		8,037,330		(1,826)		8,035,504		7,574,302		94.2		446,378	8,020,680	99.8
2020		8,323,359		649		8,324,008		8,058,823		96.8		249,421	8,308,244	99.8
2021		9,440,318		1,037		9,441,355		9,214,770		97.6		-	9,214,770	97.6

Source: Navajo County Treasurer

## **RATIOS OF GENERAL BONDED DEBT OUTSTANDING**

## **LAST TEN FISCAL YEARS**

(District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

		General ob	ligatio	n bonds		otal outstanding de			
Fiscal year	Ou	tstanding		Legal limit	 apital lease debt	Amount	Debt per capita	Percentage of personal income	
2012	\$	-	\$	-	\$ -	\$ -	-	- %	
2013		-		-	-	-	-	-	
2014		-		-	-	-	-	-	
2015		-		14,601,307	3,030,863	3,030,863	27.76	0.10	
2016		-		14,863,552	3,652,302	3,652,302	33.30	0.12	
2017		-		14,907,740	5,877,514	5,877,514	53.23	0.19	
2018		-		15,528,383	5,924,058	5,924,058	53.24	0.18	
2019		-		16,060,740	5,447,083	5,447,083	48.31	0.15	
2020		-		16,787,591	4,958,191	4,958,191	43.95	0.14	
2021		-		18,938,870	4,457,633	4,457,633	39.35	0.14	

Source: Personal income and population information can be found in the Demographic and Economic Statistics.

## **DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT**

Governmental Unit	De	ebt outstanding at June 30, 2020 *	Estimated percentage applicable	timated share f overlapping debt
Debt repaid with property taxes:				
Navajo County	\$	107,401,534	37.51 %	\$ 40,290,120
Show Low Bluff Community Facilities District		2,490,000	100.00	2,490,000
Blue Ridge Unified School District		24,266,189	75.00	18,199,642
City of Show Low		13,673,042	100.00	13,673,042
Pinetop-Lakeside Sanitary District		-	50.00	-
Town of Pinetop-Lakeside		2,448,755	50.00	 1,224,378
Subtotal, overlapping debt				75,877,182
Timber Mesa Fire and Medical District direct debt				4,457,633
Total direct and overlapping debt				\$ 80,334,815

Note: Overlapping governments are those that coincide, at least in part, with the geographical boundaries of the District. This Schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the District. The process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Source: Arizona Department of Administration

<sup>\*</sup> Outstanding debt as of June 30, 2020 is the most recent information available.

## **LEGAL DEBT MARGIN INFORMATION**

## **LAST TEN FISCAL YEARS**

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

	_				Fiscal y	<u>rear</u>				
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Net assessed value	\$315,647,840	\$279,793,177	\$267,679,008	\$ 258,806,376	\$ 248,462,337	\$ 244,725,866	\$243,355,121	\$ -	\$ -	\$ -
Debt limit rate	6 %	6 %	6 %	6 %	6 %	6 %	6 %	6 %	6 %	6 %
Debt limit Less bond and lease obligations	18,938,870 (4,457,633)	16,787,591 (4,958,191)	16,060,740 (5,447,083)	15,528,383 (5,924,058)	14,907,740 (5,877,514)	14,683,552 (3,652,302)	14,601,307 (3,030,863)	<u>-</u>	- -	<u>-</u>
Legal debt margin	\$ 14,481,237	\$ 11,829,400	\$ 10,613,657	\$ 9,604,325	\$ 9,030,226	\$ 11,031,250	\$ 11,570,444	\$ -	<u>\$ -</u>	\$ -
Total net debt applicable to the limit as a percentage of debt limit	23.54 %	29.53 %	33.92 %	38.15 %	39.43 %	24.87 %	20.76 %	%	%	%

## **DEMOGRAPHIC AND ECONOMIC STATISTICS**

## **LAST TEN FISCAL YEARS**

Population (Navajo County)	Personal income (thousands of dollars)	Per capita income (Navajo County)	Unemployment rate (Navajo County)
107,174	2,780,847	25,947	15.8
107,094	2,826,523	26,393	15.2
108,694	2,869,655	26,401	13.1
109,185	2,965,679	27,162	11.2
109,671	2,991,865	27,280	9.6
110,413	3,154,284	28,568	9.4
111,266	3,315,634	29,799	7.5
112,746	3,521,607	31,235	6.8
112,825	3,552,491	31,487	4.2
113,276	3,163,799	27,930	6.0
	(Navajo County)  107,174 107,094 108,694 109,185 109,671 110,413 111,266 112,746 112,825	(Navajo County)         (thousands of dollars)           107,174         2,780,847           107,094         2,826,523           108,694         2,869,655           109,185         2,965,679           109,671         2,991,865           110,413         3,154,284           111,266         3,315,634           112,746         3,521,607           112,825         3,552,491	(Navajo County)         (thousands of dollars)         (Navajo County)           107,174         2,780,847         25,947           107,094         2,826,523         26,393           108,694         2,869,655         26,401           109,185         2,965,679         27,162           109,671         2,991,865         27,280           110,413         3,154,284         28,568           111,266         3,315,634         29,799           112,746         3,521,607         31,235           112,825         3,552,491         31,487

Sources: Navajo County Finance Department and Office of Economic Opportunity - Arizona Labor Statistics

## **PRINCIPAL EMPLOYERS**

## **CURRENT AND NINE YEARS AGO**

	June 30, 2	020
Employer	Employees	Rank
Government	9,195	1
Education & Health Services	4,459	2
Trade, Transportation, Utilities	4,406	3
Leisure & Hospitality	3,243	4
Mining & Construction	1,252	5
Professional & Business Services	1,037	6
Financial Activities	492	7
Other Services	489	8
Manufacturing	248	9
Information	232_	10
Total	25,053	

	June 30, 2012				
Employer	Employees	Rank			
Government	9,500	1			
Trade, Transportation, Utilities	5,025	2			
Leisure & Hospitality	3,625	3			
Education & Health Services	3,200	4			
Mining & Construction	1,325	5			
Information	1,150	6			
Professional & Business Services	1,025	7			
Manufacturing	525	8			
Other Services	525	9			
Financial Activities	425	10			
Total	26,325				

Source: Estimate of various employers and sources

Note: The best available resource is principal employment sectors for Navajo County as principal employers within district boundaries was not available. The most recent year available is June 30, 2020.

#### **OPERATING INDICATORS BY FUNCTION**

#### LAST TEN FISCAL YEARS

## (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

Fiscal year 2021 2020 2019 2018 2017 2016 2015 2014 2013 2012 Function Public safety 95 Fire prevention inspections 845 272 453 404 269 265 Emergency medical service calls 5,056 3,908 2,678 3,158 2,821 2,682 2,048 Fire responses 253 492 101 122 126 129 69 Other responses - including hazardous materials, mutual aid, public service 901 757 617 416 636 513 635 Miscellaneous - including false alarms, good intent 643 457 1,795 2,001 1,757 623 1,766

Source: various District departments

# FULL-TIME EQUIVALENT EMPLOYEES BY FUNCTION

## LAST TEN FISCAL YEARS

# (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

Function	Fiscal year									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Public Safety										
Fire and rescue service	80	70	72	60	60	60	60	-	-	-
Fire prevention	3	2	2	2	2	2	2	-	-	-
Administrative and support	20	16	16	16	16	16	14			
Total	103	88	90	78	78	78	76			

Source: District HR department

## **CAPITAL ASSET STATISTICS BY FUNCTION**

## **LAST TEN FISCAL YEARS**

## (District was established in 2015 - schedule to be built prospectively from 2015; 2014 - 2012 information not available)

Fiscal year Function Public safety **Number of Stations** Equipment: Engines Ladder trucks Brush rigs Rescue units Tenders Hazmat squad Squad/support units 

Source: District logistics department





Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards and Report on Compliance with State of Arizona Regulatory Requirements

Governing Board and Management Timber Mesa Fire and Medical District Show Low, Arizona

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Timber Mesa Fire and Medical District, as of and for the year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated February 25, 2022.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Report on Compliance with State of Arizona Regulatory Requirements

In connection with our audit, nothing contrary came to our attention that caused us to believe that Timber Mesa Fire and Medical District incurred any debt or liability in excess of taxes levied and to be collected and the monies actually available and unencumbered at that time in the District's general fund, except for those liabilities as prescribed in Arizona Revised Statutes section 48-805, subsection B, paragraph 2 and sections 48-806 and 48-807, or that the District failed to comply with Arizona Revised Statutes section 48-805.02, subsection F. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. This report is supplemental reporting as required by Arizona statutes intended solely for the information and use of management and the members of the Arizona State Legislature and is not intended to be and should not be used by anyone other than these specified parties.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Beach Flieschman PLLC

Tucson, Arizona February 25, 2022